



Annual Completion Report Calendar Year 2025

Completed January 7, 2026
Amended February 12, 2026



CITY OF COLUMBUS - BARTHOLOMEW COUNTY PLANNING DEPARTMENT

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Introduction to CAMPO, UPWP, and ACR

COLUMBUS AREA METROPOLITAN PLANNING ORGANIZATION (CAMPO)

The Columbus Area Metropolitan Planning Organization (CAMPO) was designated by the Governor of Indiana in 2004 and serves the City of Columbus and Bartholomew County. The Metropolitan Planning Area corresponds to the county boundary, and had a population of 82,208 in 2020 (U.S. Census of Population). Metropolitan Planning Areas are established in urbanized areas of 50,000 or more in population and participate in a continuing, comprehensive, and cooperative (3-C) planning process as mandated by Federal law. In order to receive Federal Highway Administration and Federal Transit Administration funds for transportation projects, MPOs must continue to be certified in the 3-C planning process.

UNIFIED PLANNING WORK PROGRAM (UPWP)

CAMPO's Unified Planning Work Program (UPWP) operates on a calendar year. It lists the work activities to be performed by CAMPO during the two-year period of the plan, CY 2025-2026. The UPWP is prepared by CAMPO in cooperation with the City of Columbus, Bartholomew County, INDOT and FHWA. The UPWP represents an ongoing planning effort which encourages collaborative planning among agencies, connects transportation and land use planning, and provides a basis for state and federal funding in the Metropolitan Planning Area (MPA).

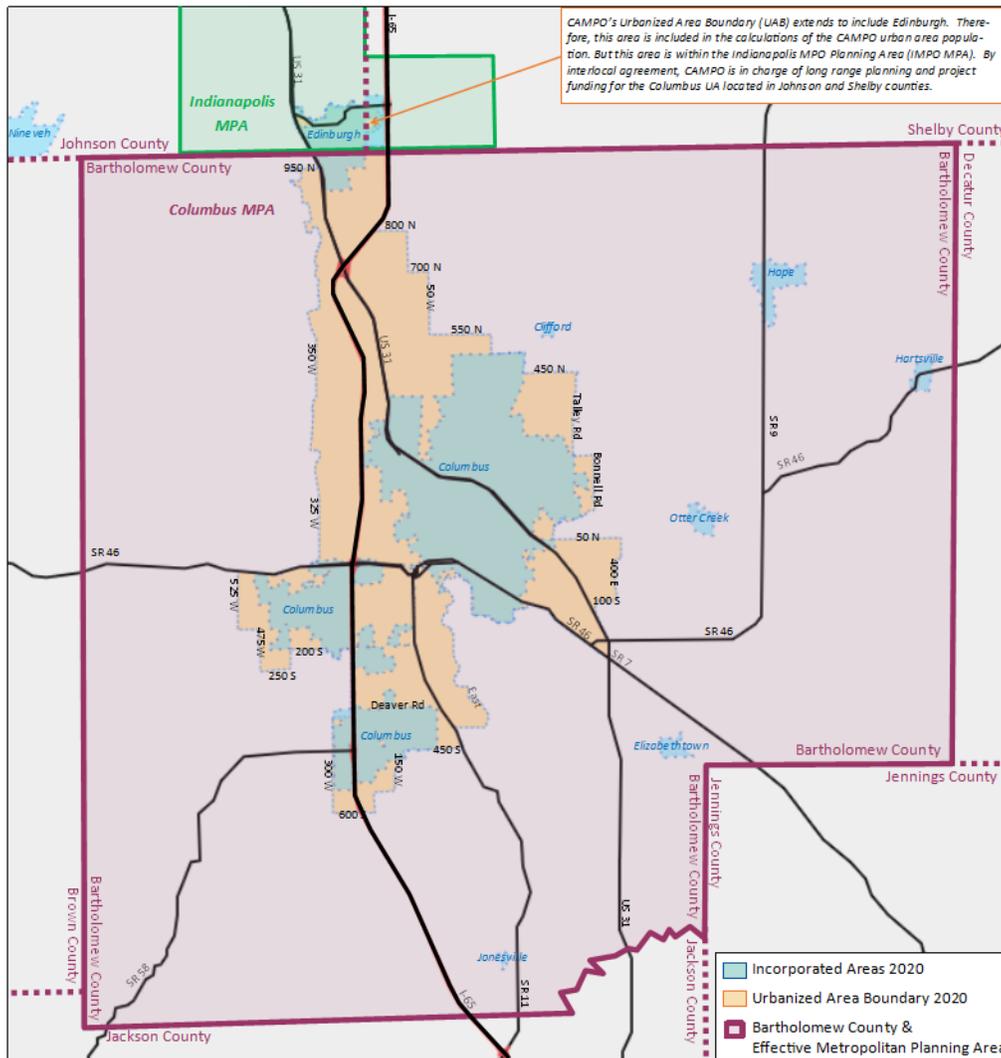
ANNUAL COMPLETION REPORT (ACR)

The Annual Completion Report is a summary of the activities and products completed by CAMPO during the past year. The report describes the progress attained in completing each of the work elements contained in the approved Unified Planning Work Program. The work program was funded through PL/5303 planning funds. This document is a report of MPO accomplishments for the calendar year of 2025. The following pages include a summary of work completed and costs for each task category.

CAMPO’s Planning Area, Policy Board, Technical Advisory Committee, Organizational Chart, and Staff

CAMPO METROPOLITAN PLANNING AREA MAP

Each MPO is required to establish a Metropolitan Planning Area (MPA) that includes its Urban Area, plus the contiguous area expected to become urbanized within the 20-year forecast period of the Metropolitan Transportation Plan (MTP). The UA is based on population density and is re-evaluated after each Decennial Census. The map below represents the current CAMPO MPA boundary and Urban Area as determined by the 2020 Census. CAMPO’s Urbanized Area Boundary (UAB) is mostly focused around Columbus, but it extends north to include portions of Blue River Township in Johnson County and Jackson Township in Shelby County around Edinburgh. A 2015 Memorandum of Agreement, updated in 2023, shifted planning responsibilities, including air quality monitoring, for these areas in Johnson and Shelby counties to the Indianapolis MPO (IMPO). CAMPO continues to be responsible for long range planning and project funding for the Columbus UA located in Johnson and Shelby counties (Edinburgh). The CAMPO effective MPA, therefore, is Bartholomew County.



POLICY BOARD

The CAMPO Policy Board consists of seven voting members and two ex-officio members made up of representatives from local agencies. Each board member may appoint an alternate with the approval of the board. The Policy Board is CAMPO’s decision-making body.

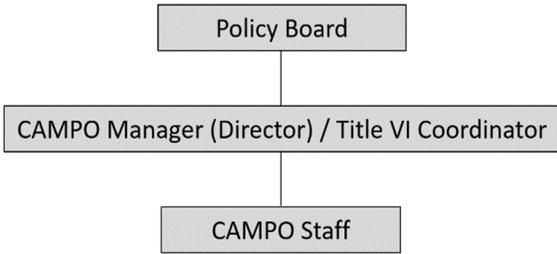
Agency	Current Representative
City of Columbus Mayor	Mary Ferdon
Bartholomew County Commissioners	Tony London
Bartholomew County Council	Kim Bennett
Columbus City Council	Tom Dell
Bartholomew County Plan Commission	Tom Finke
Columbus Plan Commission	Dennis Baute
INDOT Seymour District	Becky Packer
Federal Highway Administration – Indiana Division (<i>non-voting</i>)	Patrick Carpenter/ Erica Tait/ Paige Story
Federal Transit Administration – Region 5 (<i>non-voting</i>)	Cecilia Crenshaw

TECHNICAL ADVISORY COMMITTEE

The Technical Advisory Committee includes transportation and planning specialists from CAMPO’s Metropolitan Planning Area, as well as representatives from INDOT, FHWA, and FTA. The purpose of the committee is to review Policy Board agenda items and provide comments to the board. Some members retired part-way through the year so multiple representatives are listed in the table below.

Agency	Current Representative
Bartholomew County Engineer	Danny Hollander
Columbus City Engineer	Andrew Beckort
Columbus-Bartholomew County Planning Director	Jeff Bergman
Columbus Transit Transportation Director	Matt Dudukovich
Columbus Police Chief	Steve Norman
Columbus Municipal Airport Director	Brian Payne
Columbus City Utilities Director	Roger Kelso
Columbus-Bartholomew GIS Coordinator	Jeff Lucas / Jeff Hampton
Columbus Parks & Recreation Director	Mark Jones / Nikki Murphy
Bartholomew Consolidated School Corporation Transportation Director	Anthony McKeand
INDOT Office of Technical Planning	Emmanuel Nsonwu
INDOT Office of Transit	Brian Jones
INDOT Seymour District	Linnea Wellings
Federal Highway Administration – Indiana Division	Patrick Carpenter/ Erica Tait/Paige Story
Federal Transit Administration – Region 5	Cecilia Crenshaw

ORGANIZATIONAL CHART



STAFF AND CONTACT INFORMATION

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2025 Work Programs Schedule (Anticipated Completion and Progress)

Quarter	Products	Element	For	Anticipated Completion	Actual Completion
1st Quarter (Jan, Feb, Mar)	Quarterly Progress Report	100	CY 2024 Q4	January	Jan 21 st
	Quarterly TIP Tracking Meeting	300	SFY 2025 Q2	January	Jan 28 th
	UPWP 2025 update <i>if needed based on actual \$ on PO</i>	100	CY 2025-2026	February	Feb 10 th
	Planning Department Newsletter Article	100	February	February	Feb 1 st
	TIP	300	SFY 2026-2030	Draft by Feb	Feb 21 st
	Annual Completion Report	100	CY 2024	by March 31 st	Feb 27 th
	Transit Route Study	500	-	1st Quarter	March 20 th
	Strategic Growth Study Update	200	-	1st Quarter	Dec 19 th
	Columbus Flood Management Plan Update	600	-	Under Contract Q1	Dec 10, 2024
2nd Quarter (April, May, June)	Quarterly Progress Report	100	CY 2025 Q1	April	April 21 st
	Quarterly TIP Tracking Meeting	300	SFY 2025 Q3	April	April 22 nd
	Planning Department Newsletter Article	100	May	May	May 1 st
	TIP	300	SFY 2026-2030	by mid-May	May 13 th
3rd Quarter (July, Aug, Sept)	Quarterly Progress Report	100	CY 2025 Q2	July	July 17 th
	Quarterly TIP Tracking Meeting	300	SFY 2025 Q4	July	July 22 nd
	Planning Department Newsletter Article	100	August	August	August 1 st
	Planning Certification Review (INDOT Site Visit)	-	-	-	August 6 th
	ALOP (Annual List of Obligated Projects)	300	SFY 2025	by Sept 30 th	Sept 3 rd
	UPWP 2026 Update	100	CY 2025-2026	Draft by Sept	Sept 8 th
	MTP (Metropolitan Transportation Plan)	400	2050	Under Contract by Q3	In Process
	Bylaws Evaluation and Update	100	-	3rd Quarter	Sept 8 th
	Public Participation Plan Update	100	-	3rd Quarter	May 12 th
4th Quarter (Oct, Nov, Dec)	Quarterly Progress Report	100	CY 2025 Q3	October	Submitted Jan 7, 2026
	Quarterly TIP Tracking Meeting	300	SFY 2026 Q1	October	Oct 28 th
	Cost Allocation Plan	100	CY 2026	by Oct 15 th	August 20 th
	UPWP 2026 Update	100	CY 2025-2026	by mid-Oct	Approved by Policy Board Sept 8, 2025. Approved by INDOT November 14, 2025
	Planning Department Newsletter Article	100	November	November	Nov 3 rd

Progress by Work Element (100s to 600s)

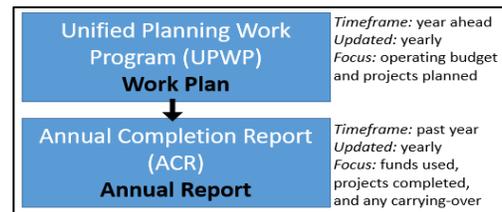
TASK 100: ADMINISTRATION & PUBLIC PARTICIPATION

Purpose:

Administer the CAMPO program according to State of Indiana and Federal regulations, to ensure continued eligibility for federal transportation funds, and provide opportunities for meaningful input to all residents and transportation users on proposed plans and programs, consistent with the Public Participation Plan.

Products and Activities:

- Finance/Project Work Plan:** CAMPO coordinated with local officials during the annual budget process to secure the local-match for funds. CAMPO prepared the Unified Planning Work Program (UPWP) and associated amendments including the 2nd year updates, as well as any modifications needed to address project changes or actual money received in approved PO’s. CAMPO provided the Cost Allocation Plan, Quarterly Reimbursement & Progress Reports, and the Annual Completion Report in coordination with the UPWP. Further, CAMPO continues to cooperate with any audit with the State Board of Accounts. *Estimated Completion: Ongoing*

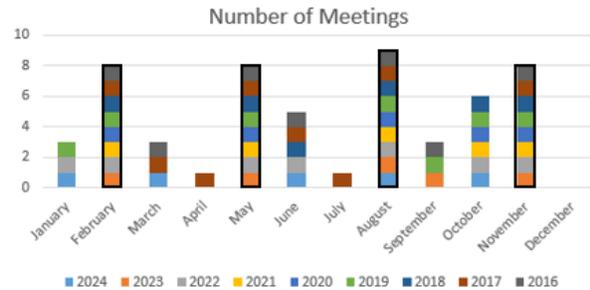


- Quarterly Reimbursement & Progress Reports:** *January, April, July, October.* CAMPO has been completing the required quarterly progress reports and associated reimbursements on time. Every quarter, CAMPO staff pulls all associated expenses and categorizes them by 100s-600s and submits the required paperwork.
 - Annual Completion Report (2024 & '25):** *Due March 31st.* The 2024 ACR was completed Feb 27, 2025. All final year expenses are calculated and reported noting un-expended funds and project statuses.
 - Cost Allocation Plan (2026 & '27):** The 2026 CAP was completed Mid-August 2025. In July, the City works through their annual budget. This allows CAMPO to know the desired number of employees, projects, insurance, and local match funds. Once completed, the Cost Allocation Plan can be updated for the new year to address any employee raises, or fee increases. The CAP is submitted to INDOT for review and approval letter included in the UPWP.
- Unified Planning Work Program (UPWP):** The current UPWP is for CY 2025-2026. The original UPWP was approved Oct 23, 2024 for CY 2025. CAMPO processed 2 amendments to the UPWP in 2025 and 2 updates during the final approvals for CY 2026.
 - On **February 10, 2025**, the Policy Board approved an amendment to update the un-expended funds from 2024 for use in 2025 from \$52,716 federal, \$13,179 local, and \$65,895 total to \$170,110 federal, \$42,528 local, and \$212,638 total (p. 13 & 27). This “carry-over” was also updated in the CY 2025 Revenues and Expenses

Table (p.27) by adding \$146,743 to the originally estimate. On the revenues side the break-down is \$117,394 federal and \$29,349 local, and on the expenses side, \$2,000 added to Conference/Training/Travel and \$144,443 added to Consulting Services. This amendment also updated the CAMPO Metropolitan Planning Area Map in Appendix A to include street names and other labels for clarity. Further, this amendment updated the 2026 allocation numbers based on new estimates from INDOT (Budget Table on p.14 and Revenues/Expenses Table on p.28).

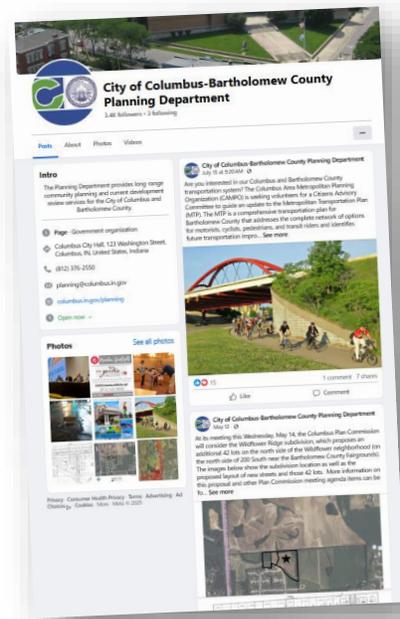
- On **September 8, 2025**, the Policy Board reviewed an amendment to update the UPWP for CY 2026. The projects statuses and associated budget were updated accordingly based on work accomplished and expenses accrued in CY 2025. Un-expended federal funds are being “carried-over” with much of the funds to cover larger consultant projects like the Metropolitan Transportation Plan (MTP) [400s] and Flood Risk Management Plan [600s]. All associated updates are shown purple in said document.
- When CAMPO’s Policy Board approved the CY 2026 UPWP, they gave the MPO Manager permission to make any necessary edits for INDOT/FTA/FHWA approval. During said review, the UPWP was updated **October 1, 2025** to change the date of the STIP approval on page 18. Then updated again **October 30, 2025** to clarify the original 2026 estimates and final budget for PL Contract.
- **CAMPO Policy Board Bylaws Evaluation and Update:** CAMPO was established in 2003, with the Policy Board bylaws created soon after. This update evaluated the bylaws for compliance with current Federal and State standards, as well as updated them to address the since time-tested and practically applied operation of the Policy Board. This update also included managing membership and streamlining processes. *Product Estimated Completion: 3rd quarter of 2025.* An initial wave of bylaws changes were approved by the Policy Board May 12, 2025. The main changes include: (1) moving the TIP changes criteria to the approved TIP rather than in the Bylaws, (2) clarifying the intent and procedures of the advisory committees of Technical Committee and Citizens Advisory Committee, (3) streamlining formatting and removing duplication, (4) updating references to other documents and membership titles, and (5) codifying the amendment procedure for MTP, TIP, and UPWPs. These changes ran in tandem with the new TIP and Public Participation Plan Update. After further review by legal counsel, additional minor edits were included in an update reviewed by the Policy Board at their September 8, 2025 meeting. These changes were to clarify wording to make it extra clear Technical Committee provides comments and no longer gives a formal recommendation requiring it to no longer be a noticed/recorded/public meeting.

- Meeting Coordination:** CAMPO facilitated meetings of the Policy Board, Technical Advisory Committee and Citizens Advisory Committee and provided support to these bodies including, preparing agendas, minutes, and materials. Further, CAMPO provided continued communication with elected officials. Policy Board meetings continued to be live-streamed and recorded. *Estimated Completion: Ongoing.* CAMPO meets quarterly, with 2025 meetings scheduled for February, May, September, and November. In 2025, the Policy Board and Technical Committee met 3 times (missing the November meetings due to lack of business). CAMPO did an analysis of the past 9 years to determine which months CAMPO meets and the topics discussed. CAMPO anticipates adding a special July meeting in 2026 for the Policy Board to review the MTP. Other coordination



meetings include the Regional Planning Coordination Meeting with INDOT: Seymour District Area (in October) and the monthly Indiana MPO Council Meetings (11 meetings).

- Public Engagement:** CAMPO continues to coordinate with local advocacy groups and stakeholders. CAMPO continues to maintain website updates, public notices, media releases, and contributes to the Planning Department quarterly newsletter. CAMPO staff reviewed websites and other electronic platforms to ensure accessibility and 508 compliances. CAMPO also updated information and formatting, including adding tables and pictures. CAMPO continues to provide online options for the public to engage in public meetings. CAMPO continues to ensure the transportation planning process is accessible for all users. CAMPO utilized social media to spread news about projects and public involvement opportunities. CAMPO has updated the Policy Board meeting agendas consistent with recent Indiana Law changes requiring board member information required on the agenda. In a continued effort, CAMPO will provide documents in other languages, as appropriate, consistent with the PPP. CAMPO continues to review engagement against the adopted evaluation described in the PPP. CAMPO continues to prioritize public engagement consistent with the performance measures/targets of the MTP,



specifically strategies 2.5C, 2.6A, 6.1A, and 6.1B. Additional Engagement Tools Included: Email Lists, Media Releases, Website and Facebook Postings, Updated Website, Providing Public Review and Comment Periods, Public Meetings, Quarterly Planning Post Newsletter. *Estimated Completion: Ongoing.*



- Public Participation Plan Update:** CAMPO's Public Participation Plan was last updated in 2018 and amended in 2020 to allow remote participation by the public during periods when in-person participation may not be feasible, such as during the COVID-19 pandemic. The 2025 update incorporated any new requirements that were put into effect after the 2018 version was developed (consistent with strategy 6.4A of the MTP).



CAMPO notifies the public of opportunities to participate in the planning process through media releases, postings on the CAMPO website, and distribution of information through a transportation interest email list. CAMPO continues to incorporate tools for meaningful public involvement. Public participation takes place in a variety of ways, including social media, public meetings, open houses, and stakeholder workshops. The plan ensures that the public continues to have a variety of opportunities to access information and provide comments throughout the



transportation planning process. The plan encourages participation earlier in the process to reduce project delays and lower staff time and costs. This plan had to be updated prior to the next MTP Update. *Product Estimated Completion: 3rd quarter of 2025.* CAMPO completed the PPP update with Policy Board adoption May 12, 2025. These changes included: (1) updating the Technical Committee and Citizens Advisory Committee changes noted in the Bylaws changes, (2) updating the TIP modifications criteria consistent with the Bylaws and TIP changes, (3) altering the notice requirements for the UPWP to remove the 30-day public review (no public were commenting and this was adding additional review time), (4) restructuring the PPP to now clearly describe the intended public involvement for each plan to “inform”, “consult” or “collaborate”, and (5) structuring the PPP document to now clearly describe required plans and committee details, any legal requirements associated with them, and CAMPO’s policy related to public participation (this way it clearly lists the code requiring minimum standards and then includes CAMPO’s associated policy). These changes ran in tandem with the new TIP and Bylaws.

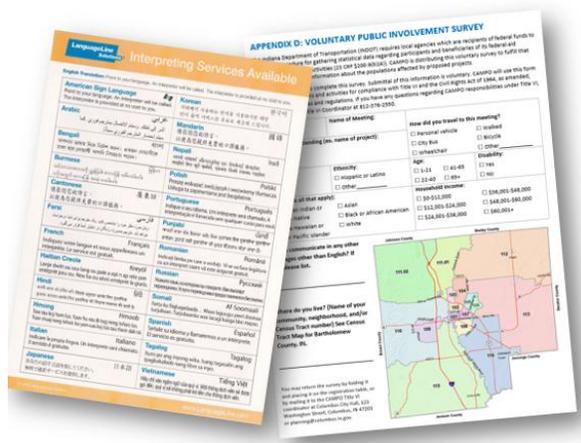
- Continuing Education:** CAMPO staff attended conferences and training sessions to be up-to-date on best practices, and presented findings to MPO board members and integrated information and training session as appropriate. CAMPO has been attending conferences and training sessions to be up-to-date on best practices, including APA National

Conference in Denver (March), Road School at Purdue (March), Title VI training (October), and Indiana MPO Council Conference in Terra Haute (October)
Estimated Completion: Ongoing.



- Title VI Plan Update:** As a recipient of federal funds, CAMPO is required to maintain a Title VI Implementation Plan as part of a continual and ongoing effort to proactively meet and exceed the compliance requirements established under Title VI of the Civil Rights Act of 1964, 49 CFR § 26, and the related anti-discrimination statutes and regulations. *Product Estimated Completion: 2nd quarter of*

2026. In addition to engaging the public in this effort, CAMPO sought input from the Human Rights Department of the City of Columbus in the update of the plan. CAMPO has updated the compliant form and is working on translating it into Spanish (the second most comment language in Bartholomew County). After further guidance from INDOT and FHWA, CAMPO completed the Annual Title VI Implementation Plan and Goals & Accomplishments Report and was adopted by the Policy Board September 8, 2025,



meeting the October 1st deadline. The most recent document includes the following demographic data: median household income, popular occupations, poverty rate, median age by gender, population with a disability, race breakdown with languages spoken, average travel time to work and commuter transportation.

- Planning Certification Review Prep (July & August) and INDOT Site Visit (August):** INDOT reached out to CAMPO to complete the Planning Certification Review a year earlier (rather than the originally planned 2026). In July the Pre-Certification Review Meeting was held to discuss the upcoming review process. August 6th, INDOT conducted a field visit by coming to Columbus City Hall. CAMPO staff prepared a powerpoint presentation and discussed all the required review topics. After that meeting, CAMPO assisted INDOT in providing any follow-up material while INDOT created their final report.

Expenses:



■ Labor/Benefits ■ Other Direct

In 2025, most of the 100s expenses were Labor/Benefits meaning most work was completed by CAMPO staff with a small portion spent on operating costs. Operating costs included legal ads, conference fees, annual registration fees, vehicle fuel, and copy paper. The anticipated projects were completed under budget. See “Expenses Summary” section for details on why CAMPO was under budget and anticipated uses for un-expended funds.

100s	Budget			Expenditures	Remaining Funds	Project Status
	2024 \$	2025 \$	Total			
Federal	\$16,000	\$73,920	\$89,920	\$48,677	\$41,243	Completed
Local	\$4,000	\$18,480	\$22,480	\$12,169	\$10,311	
Total	\$20,000	\$92,400	\$112,400	\$60,847	\$51,553	

Carry-Over Projects to 2026:

Continued coordination, administration, and public participation but no specific projects.

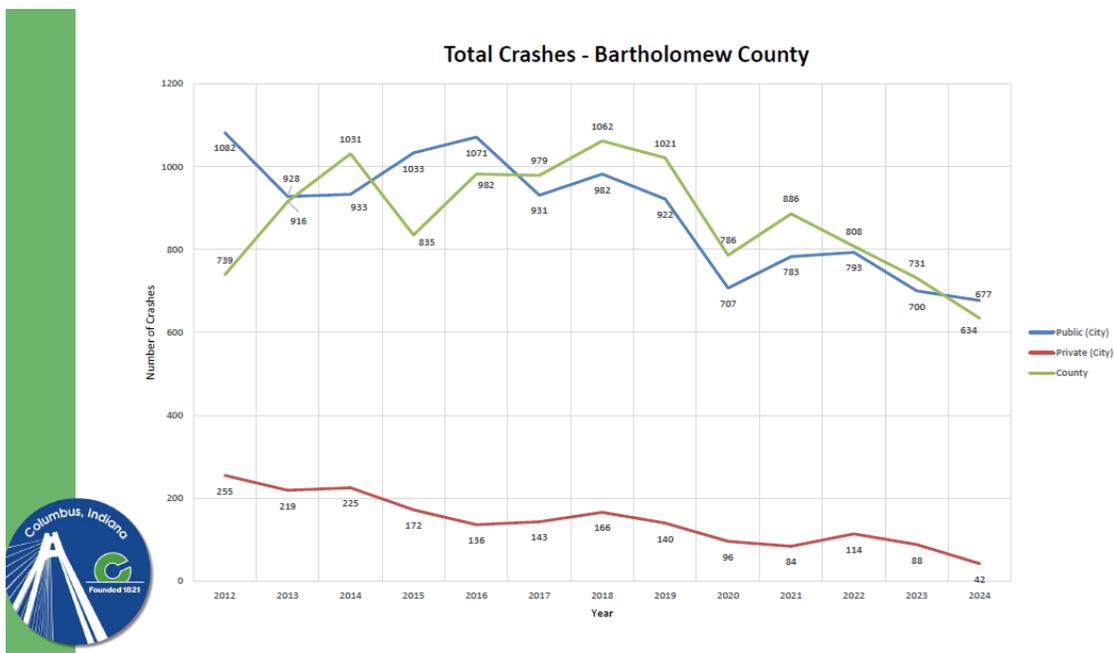
TASK 200: DATA COLLECTION & ANALYSIS

Purpose:

CAMPO maintains and analyzes data to support transportation planning and design. Information on future population and employment growth, land development, traffic volumes, and transit ridership is important in forecasting future needs, as well as potential impacts on public health and the environment.

Products and Activities:

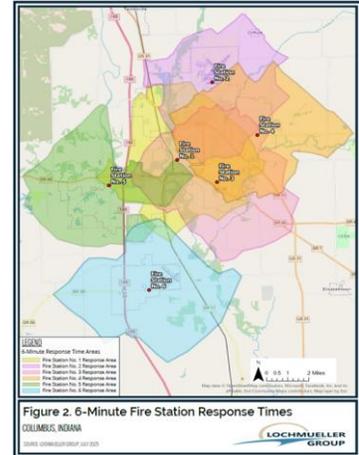
- Traffic Counts and Crash Data:** CAMPO, in conjunction with the City of Columbus and Bartholomew County, conducts traffic volume counts within the Metropolitan Planning Area based on need. These counts are entered into a database and are available to local engineers and planners. Data sharing allows for efficient use of resources and improved decision-making for all parties, consistent with the performance measures/targets of the MTP, specifically strategy 4.1B. Annual crash data reports are produced by the City of Columbus and Bartholomew County. These reports analyze data by crash type, frequency, location, and other factors, and identify areas for safety improvements. CAMPO supports these activities by making crash data available to the City and County, and providing assistance in acquiring traffic counting equipment. *Estimated Completion: Ongoing.* CAMPO continues to pull crash data and analyze for accident cause, location, and yearly trends. Below is a slide from a Policy Board meeting showing trends as of 2024 data (2024 Crash Data Analysis Presentation).



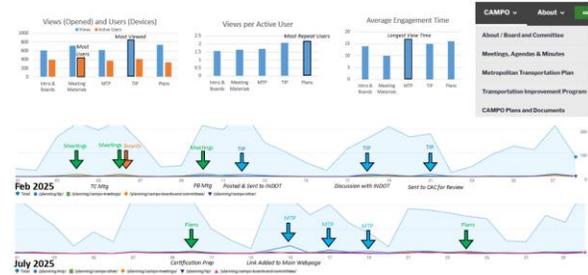
- Strategic Growth Study Update:** CAMPO collaborated with the City of Columbus on an update to the 2016 Strategic Growth Study. The Strategic Growth Study identifies areas within Columbus’ jurisdiction that have development potential due to a combination of

factors, such as access to infrastructure and city services. CAMPO will continue to use this study to coordinate transportation infrastructure improvements consistent with the performance measures/targets of the MTP, specifically strategy 1.4D. This document also provides land use data and development trends used in the MTP Update. *Product Estimated Completion: 1st quarter of 2025.* Due to issues with mapping and data connections, as well as, waiting on data from local utilities, this project was delayed. Project completed 4th quarter of 2025.

- Travel Demand Model:** In 2024, CAMPO completed major updates to the TDM. The CAMPO TDM required updating to be compatible with the current version of TransCAD. Further, the base year was updated to 2020. This model will be utilized in the MTP update planned for 2025 and 2026. *Estimated Completion: Ongoing.* CAMPO recently used the Travel Demand Model to run a coverage map for the fire stations. This data was utilized in the Strategic Growth Study which will help determine development trends for the MTP.
- Urbanized Area Boundaries:** CAMPO continues to monitor and update the Urbanized Area Boundaries as necessary. *Estimated Completion: Ongoing.* CAMPO has updated the formatting of the UAB map for easy viewing, but the UAB did not change in 2025.
- City Safety Audit:** In 2024, CAMPO supported the City of Columbus in conducting a safety audit of their top 5 crash intersections and continued to support the completion of that audit in 2025. This audit looked for opportunities to integrate multimodal safety strategies and proven safety countermeasures. The safety audit was completed with final billing in 1st quarter of 2025. The City of Columbus has started to utilize the report results and is working toward implementation of appropriate changes at problem intersections.



- Other Data:** In addition to crash data and traffic counts, CAMPO collects and analyzes the following data: transit ridership, census data: demographic and socioeconomic, bicycle and pedestrian counts, website usage, geographic and spatially related data, and other data as needed for various plans and studies, and to meet federal and state regulations. CAMPO also maintains continued access to the Bartholomew County GIS and Archmap mapping subscriptions. Based on all this data, CAMPO chooses to adopt INDOT’s annual Safety Targets. *Estimated Completion: Ongoing.*



Expenses:



■ Labor/Benefits ■ Other Direct

In 2025, most of the 200s expenses were Other Direct Costs meaning most of the costs were toward subscriptions and studies, rather than CAMPO staff time. The anticipated projects were completed under budget. See “Expenses Summary” section for details on why CAMPO was under budget and anticipated uses for un-expended funds.

200s	Budget			Expenditures	Remaining Funds	Project Status
	2024 \$	2025 \$	Total			
Federal	\$40,000	\$23,648	\$63,648	\$49,116	\$14,532	Completed
Local	\$10,000	\$5,912	\$15,912	\$12,279	\$3,633	
Total	\$50,000	\$29,560	\$79,560	\$61,395	\$18,165	

Carry-Over Projects to 2026:

Continued data gathering and analysis but no specific projects.

TASK 300: SHORT RANGE PLANNING & MANAGEMENT SYSTEMS

Purpose:

The purpose of short-range planning is to program projects and fund plans that are consistent with the goals and priorities of the adopted Metropolitan Transportation Plan. Short-range plans include the Transportation Improvement Program (TIP) and Quarterly Project Tracking Meetings with INDOT.

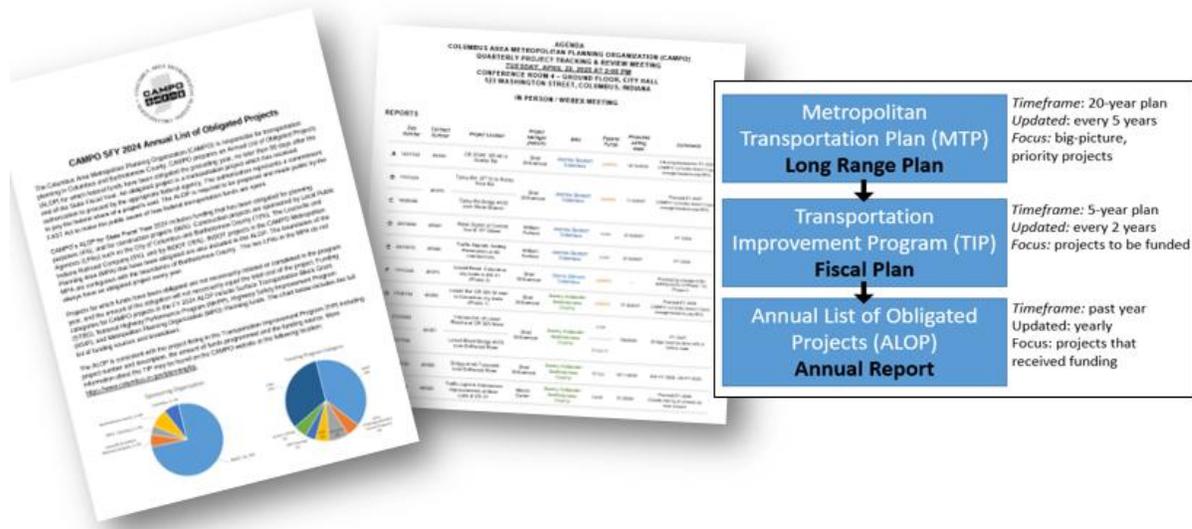
Products and Activities:

- SFY 2026-2030 Transportation Improvement Program (TIP):** The TIP is updated every two years, and was last updated for Fiscal Year 2024-2028. In 2025, CAMPO was tasked with completing the SFY 2026-2030 TIP. *Product Estimated Completion: 2nd quarter of 2025.* The TIP was created by (1) reviewing the MTP, (2) compiling the list of INDOT projects after September’s coordination meeting, (3) creating the Local Projects List after issuing a call-for-projects in October and reviewing the proposed projects with LPAs, (4) creating the Grouped Projects List after reviewing the criteria with INDOT. Once the document was prepared, CAMPO provided the required public comment period by posting the materials and conducting an open house. CAMPO work included: Preparation for Policy Board Review (February), Public Comment Period (started March), Public Open House (April). The public was notified of this engagement opportunity through news releases and fliers. The main change this year was creating new modification/amendment criteria which separated the type of project by INDOT vs. Local, and CAMPO vs. other federal funding. CAMPO’s Policy Board approved the TIP May 12, 2025. The TIP was submitted to INDOT and included in the STIP which was approved August 28, 2025.



- Transportation Improvement Program (TIP) Amendments and Modifications:** The TIP is frequently updated by the CAMPO Policy Board to reflect project progress and updated costs. CAMPO continues to process amendments and modifications. *Estimated Completion: Ongoing.*

- **SFY 2024-2028 Transportation Improvement Program (TIP):**
 - 21 Amendments Approved by Policy Board Resolution
 - 2 Administrative Modifications Approved by the CAMPO Director
- **SFY 2026-2030 Transportation Improvement Program (TIP):**
 - 6 Amendments Approved by Policy Board Resolution
 - 26 Administrative Modifications Approved by the CAMPO Director
- **Quarterly Tracking Meetings & Forms:** CAMPO continues to coordinate with LPAs and INDOT on Quarterly Project Tracking by completing the appropriate forms and hosting the tracking meeting. *Product Estimated Completion: January, April, July, & October.* CAMPO worked with INDOT and LPAs to update the agenda to include funding details and an additional notes section for project details.



- **SFY 2025 Annual List of Obligated Projects (ALOP):** CAMPO prepares an Annual List of Obligated Projects (ALOP) for which federal funds have been obligated the preceding year, no later than 90 days after the end of the State Fiscal Year (June 30th). The ALOP is required to be prepared and made public by the FAST Act to make the public aware of how federal transportation funds are spent. *Product Estimated Completion: by September 30, 2025.* The 2025 ALOP was completed and posted September 3rd. CAMPO’s ALOP typically includes a narrative which describes what an ALOP is, and breaks down a summary of how funds were used the past year. This includes pie charts describing the break-down of project sponsor, project phase, and funding program. The rest of the ALOP is the spread sheet listing out all projects and associated costs. Consistent with the TIP, the ALOP is color coded to show City, County, Transit, and INDOT Projects. CAMPO staff are working with INDOT to verify the appropriate sections are included in all ALOPs moving forward.

Expenses



■ Labor/Benefits ■ Other Direct

In 2025, most of the 300s expenses were Labor/Benefits meaning most work was completed by CAMPO staff with a small portion spent on operating costs. Operating costs included those related to the TIP Open House. The anticipated projects were completed under budget. See “Expenses Summary” section for details on why CAMPO was under budget and anticipated uses for un-expended funds.

300s	Budget			Expenditures	Remaining Funds	Project Status
	2024 \$	2025 \$	Total			
Federal	\$16,000	\$26,400	\$42,400	\$20,330	\$22,070	Completed
Local	\$4,000	\$6,600	\$10,600	\$5,082	\$5,518	
Total	\$20,000	\$33,000	\$53,000	\$25,412	\$27,588	

Carry-Over Projects to 2026:

Continued coordination, planning, and management but no specific projects.

TASK 400: LONG RANGE PLANNING

Purpose:

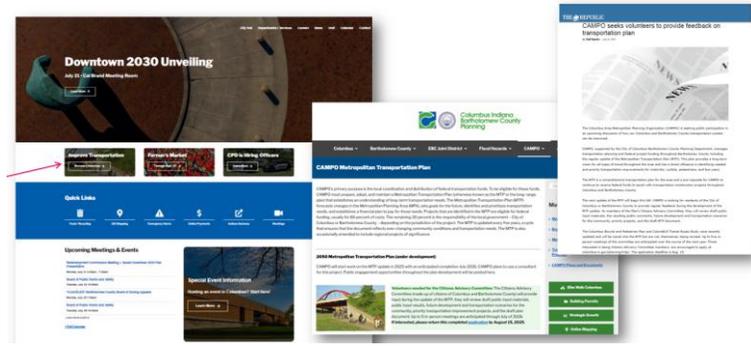
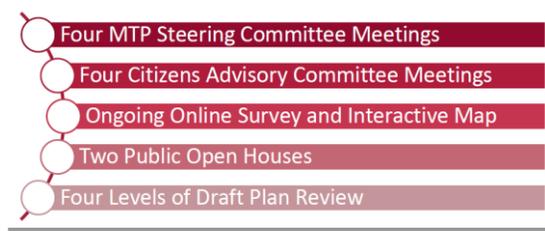
Maintain a long-range plan—the Metropolitan Transportation Plan (MTP) — for the region’s transportation needs that is based on up-to-date land use, demographics, and travel pattern data; regional goals and values; and predictable and reliable funding sources. Integrate transportation planning with land use, economic development, environmental, and public health considerations.

Products and Activities:

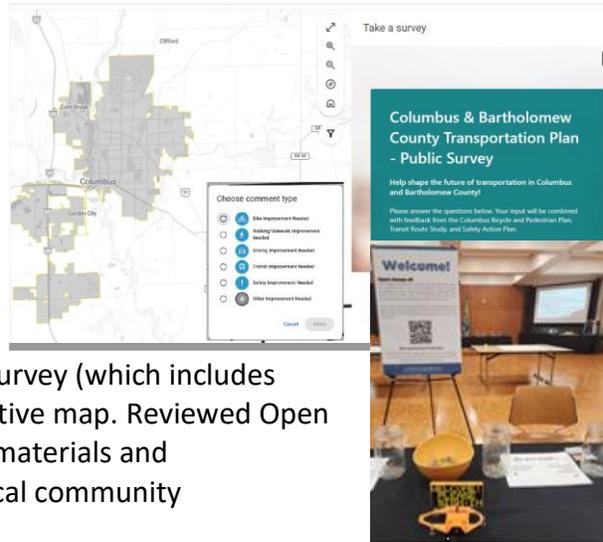
- **Current MTP:** CAMPO processed an MTP Amendment at the February Policy Board meeting. Staff researched the process, provided public notice, and created proper documentation for public, Technical Committee and Policy Board review.
- **Metropolitan Transportation Plan Update:** CAMPO is required to maintain a Metropolitan Transportation Plan (MTP) with a minimum horizon of 20 years. This plan is updated at least every five years. CAMPO last updated its MTP in 2021 utilizing its TDM. Development of the plan relied heavily on scenario modeling and public input. Goals, Objectives and Performance Measures developed for the plan relate to economic vitality, accessibility and quality of life, multi-modal connectivity, safety and efficiency, preservation and maintenance, and coordination throughout the MPA. CAMPO started work on the MTP update in 2025 with an anticipated completion in 2026. CAMPO is using a consultant for this project. *Product Estimated Completion: 3rd quarter of 2026.*

- Coordinated with INDOT, FHWA, Consultants, and other MPOs on best practices for planned MTP Update. CAMPO issued a Request for Qualifications May 2025, with a deadline of June 2025. Interviews were conducted in July 2025 and contract negotiations in August 2025.

- CAMPO gathered volunteers for the Citizens Advisory Committee (the citizen group who will give public feedback throughout the development process). CAMPO shared this volunteer opportunity by contacting those involved with previous efforts, an announcement on the City of Columbus website, a news release to local media, the City’s newsletter, and discussions during City officials’ regular visit to a local radio station.



- Reviewed meeting materials and coordinated meetings for Steering Committee, Citizens Advisory Committee. Steering Committee and Citizens Advisory Committees met in October to discuss MTP Goals.



- Public involvement occurred in November through January with an Open House (November) and Survey (which includes trade-off questions and an interactive map). Reviewed Open House materials and draft survey materials and disseminated to public through local community connections.

- A draft plan is anticipated May 2026 for the required 30-day public comment period, with Policy Board review at their July meeting.



- **Air Quality:** CAMPO maintains a Memorandum of Agreement with the Indianapolis Metropolitan Planning Organization (IMPO) on Air Quality mitigation. CAMPO continues to priorities projects with multi-modal options. Further, CAMPO continues to work with ColumBus Transit to increase access to public transportation. *Estimated Completion: Ongoing.* No projects in 2025 required air quality review. CAMPO will continue to send any such projects to IMPO for mitigation and tracking.



Expenses



In 2025, most of the 400s expenses were Other Direct Costs meaning most of the costs were toward operating costs, rather than CAMPO staff time. Operating costs included consultant fees and costs associated with the MTP Open House. The anticipated projects were completed under budget. The MTP project started a little later than anticipated so fewer consulting fees were used this year than anticipated. See “Expenses Summary” section for additional details on why CAMPO was under budget and anticipated uses for un-expended funds.

400s	Budget			Expenditures	Remaining Funds	Project Status
	2024 \$	2025 \$	Total			
Federal	\$29,906	\$47,920	\$77,826	\$60,115	\$17,711	Continued to 2026
Local	\$7,477	\$11,980	\$19,457	\$15,029	\$4,428	
Total	\$37,383	\$59,900	\$97,283	\$75,143	\$22,140	

Carry-Over Projects to 2026:

Metropolitan Transportation Plan (MTP) Update (See Page 20 of approved 2026 UPWP)

TASK 500: TRANSIT & ACTIVE TRANSPORTATION

Purpose:

Provide transportation choices including public transit and bicycle and pedestrian facilities to improve the quality of life and safety for all users. This includes continued coordination with local ColumBUS Transit agency.

Products and Activities:

- **Coordination with ColumBUS Transit:** CAMPO has one transit department in its jurisdiction, ColumBUS Transit; the City of Columbus operates a transit system consisting of five routes. The CAMPO Manager is a member of the City’s Transit Advisory Committee, and the transit coordinator is a member of CAMPO’s Technical Advisory Committee. Further, CAMPO continues to coordinate with ColumBUS per the Memorandum of Understanding signed in 2004 and updated in 2023. CAMPO continues to work with ColumBUS Transit to increase access to public transportation and work toward a Transit Oriented Development Strategic Plan. *Estimated Completion: Ongoing.*
 - Assisted in ColumBUS Transit’s Tri-Annual Review
 - Assisted in Processing Flex Funds
 - Stakeholder Committee Member During IU Design Charrette for new Bus Shelter (New Bus Stop Constructed)
 - Columbus Transit Advisory Committee Quarterly Meetings—4 meetings in 2025
- **Transit Route Study:** ColumBUS Transit conducted a CAMPO-funded Transit Route study in 2018 and 2019 with the goals of improving service, re-locating the transit hub, and coordinating with bicycle and pedestrian facilities. In 2024, CAMPO supported a study by ColumBUS Transit to determine whether different types of services and vehicles, which would better meet community needs, should be offered (consistent with strategy 3.2A of the MTP). CAMPO continued to support ColumBUS Transit on finalizing this study through 2025. The recommendations of the Transit Route Study are consistent with the performance measures/targets of the MTP, specifically strategies 2.4D and 3.2C. *Product Estimated Completion: 1st quarter of 2025.* CAMPO was a member of the Steering Committee, Paid for the contractor, and continued Coordination with the Transit Department. This plan was completed 1st quarter of 2025. ColumBUS Transit has started working on implementation strategies, including reducing the number of routes from 5 fixed-routes, to 4 fixed-routes with the “left-over” bus being used for appointment-only trips to the Indiana Outlet Mall (at the interchange of US-321 and I-65). This will allow a transit connection with IndyGo.



- **Bicycle and Pedestrian Implementation & Safe Routes to School Task Force:** CAMPO is represented on the Columbus Bicycle and Pedestrian Implementation Team (BPIT) and the Bartholomew Consolidated School Corporation’s Safe Routes to School (SRTS) Task Force. These two organizations are active in ensuring safe access for bicyclists and pedestrians on new and existing facilities consistent with the performance measures/targets of the MTP, specifically strategies 4.4A, 4.4C, and 5.6D. The SRTS Task Force is also involved in bike education for students and community awareness events. CAMPO supports BPIT and SRTS annual events including Bike to Work Day and Bike to School Day in May, and Walk to School Day in October. BPIT and SRTS have strategized on a list of sidewalk gaps and will continue to fill-in these areas to expand and complete the bike-ped network (consistent with strategies 4.2A, 4.2C, and 5.3C of the MTP). *Estimated Completion: Ongoing.*

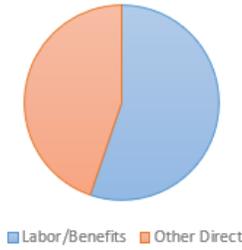


- BPIT/SRTS had 6 meetings in 2025.
 - BPIT/SRTS coordinated the annual Bike-to-Work Day which included information booths for members of the public to learn about transportation projects happening throughout Bartholomew County.
 - CAMPO is working with the City Engineering Department to create a social media education campaign to help educate the public on safe pedestrian facilities.
- **Implementation of the City of Columbus Bicycle-Pedestrian Plan:** CAMPO funded the City of Columbus Bike-Ped plan that was adopted April of 2022 (consistent with strategy 3.3C of the MTP). As an effort to implement the plan, the City of Columbus Subdivision Control Ordinance was updated in 2023 to codify recommendations from the plan. Since then, all new subdivisions must provide road improvements that provide bike-ped amenities consistent with the Bike-Ped Plan, therefore providing multi-model infrastructure during land use development. For the next phase of implementation, CAMPO’s Bicycle and Pedestrian Coordinator has been working with BPIT in assessing the best location for lighting, signage, and trailheads and installing the appropriate wayfinding. The Bicycle and Pedestrian Plan encourages safe and comfortable bicycle facilities located on the roadway, adjacent to the road, or on a nearby parallel corridor (consistent with strategy 3.3A of the MTP). *Estimated Completion: Ongoing.*
- The City of Columbus was awarded Bicycle Friendly Community for 2024-2028 from The League of American Bicyclists. As part of this award, Columbus was reviewed on existing facilities and planning initiatives. This review also included a public survey where community members were asked many questions including intended use of the facilities and desired changes. The survey results will be utilized in implementation strategies and will help influence the MTP update which is in progress.



- CAMPO staff has made progress on the signage and wayfinding plan. After further review, larger trail-head signs will be installed first, with approximately 5 sites flagged for the first round of installation.
- CAMPO staff, in coordination with the City Engineering Department, won a tactical urbanism grant. This grant is a demonstration project where a temporary installation will inform permanent improvements. The project site was one of the intersections studied during the intersection audit. The audit recommended traffic calming measures and curb extensions. The site is located near multiple schools with many pedestrian and bicycle users. This project also received the support of Columbus Regional Health and Bartholomew Consolidated School District. This project was submitted February 2025, awarded May 2025, finale design completed June 2025, and installation August 2025. This area will continue to be analyzed throughout the installation (including public survey) to determine the best permanent improvements.
- **Using Bicycle and Pedestrian Counters to Prioritize Projects:** CAMPO continues to use data from the bicycle and pedestrian counters to assess improvements, track usage, and prioritize projects. CAMPO purchased four bike counters in 2024, so anticipates no purchases or maintenance needs in 2025 or 2026. *Estimated Completion: Ongoing*

Expenses:



In 2025, most of the 500s expenses were Labor/Benefits meaning most work was completed by CAMPO staff with a smaller portion spent on operating costs. Operating costs included consultant fees for the transit study and coordination for the bike-to-work day event. The anticipated projects were completed under budget. See “Expenses Summary” section for details on why CAMPO was under budget and anticipated uses for un-expended funds.

500s	Budget			Expenditures	Remaining Funds	Project Status
	2024 \$	2025 \$	Total			
Federal	\$33,884	\$20,000	\$53,884	\$24,779	\$29,105	Completed
Local	\$8,471	\$5,000	\$13,471	\$6,195	\$7,276	
Total	\$42,355	\$25,000	\$67,355	\$30,973	\$36,382	

CAMPOs used the set-aside funding toward the salary of the Bicycle-Pedestrian Coordinator.

2.5% Set-Aside			
	Budget	Expenditures	Remaining
Federal	\$5,556	\$5,556	\$0
Local	\$1,389	\$1,389	\$0
Total	\$6,945	\$6,945	\$0

Carry-Over Projects to 2026:

Continued coordination but no specific projects.

TASK 600: OTHER PLANNING INITIATIVES/SPECIAL STUDIES

Purpose:

Special studies are done to inform other transportation planning efforts or to meet Federal and State of Indiana requirements.

Products and Activities:

- Columbus Flood Risk Management Plan Update - Phase 1&2:** The City of Columbus is located in the low lands, with the rainfall from an area of over 2,000 square miles flowing through Columbus. There are 5 major tributaries which result in about 1/3 of the City of Columbus planning jurisdiction having a 1% chance of flooding in any given year as identified by the National Flood Insurance Program. There are approximately 20 major transportation routes that are routinely affected by flooding. Because of the extent of potential flooding, it is critical that local planning documents and management strategies stay up to date (consistent with strategy 5.5D of the MTP). This project includes the update of the Flood Risk Management Plan (FRMP) and the Flood Response and Evacuation Plan (FREP). Project Includes Identification of Transportation Safety Needs for Columbus and Bartholomew County Including Implementation Options.

- Phase 1- The first phase was started in 2024 and was intended to be completed in the 1st quarter of 2025. Phase 1 was completed June 2025 with the Findings and Recommendations Memo from the Consultant. This delay was due to the delayed release of the Indiana Lidar Imagery. The updated Lidar data includes base resolutions of 6-inch imager. The initial release was scheduled for Q4 of 2025, but was pushed back to Q2 of 2026. The FREP seeks to utilize the most up to date data in its depth mapping updates. Most of CAMPOs work included continued coordination with the Project Consultant and reviewing the Findings and Recommendations Memo.
 - Phase 2- The second phase was anticipated to be under contract in the 1st quarter of 2025, however due to the delays in Phase 1, this project will be under contract in 1st quarter of 2026 and in development 2026 through 2027. This project includes 4 main tasks to be completed over the next couple years. See “Carry-Over Projects” section below for timeline.

- Small Area Plan for Columbus/Bartholomew County:** The City of Columbus-Bartholomew County Planning Department intends to execute a small area plan. The focus area will be dependent on evolving community priorities, available CAMPO funds, and local interest. Possible focus areas include south-east Columbus where annexation and future growth impacting the transportation network is anticipated, or the I-65/US 31 interchange area. *Product Estimated Completion: 4th quarter of 2026.* The area that was to be possibly annexed did not move forward, so this study has been paused. CAMPO maintains this project item to allow a possible study in the approved 2026 UPWP, but no progress has been made at this time.

Expenses:



■ Labor/Benefits ■ Other Direct

In 2025, most of the 600s expenses were Other Direct Costs meaning most of the costs were toward operating costs, rather than CAMPO staff time. Operating costs included consultant fees for the flood study. The anticipated projects were completed under budget. As noted above, this project ran into some timing issues, so expenses were not accrued as anticipated and instead forwarded into 2026. See “Expenses Summary” section for more details.

600s	Budget			Expenditures	Remaining Funds	Project Status
	2024 \$	2025 \$	Total			
Federal	\$34,320	\$24,800	\$59,120	\$20,657	\$38,463	Continued to 2026
Local	\$8,580	\$6,200	\$14,780	\$5,164	\$9,616	
Total	\$42,900	\$31,000	\$73,900	\$25,821	\$48,079	

Carry-Over Projects to 2026:

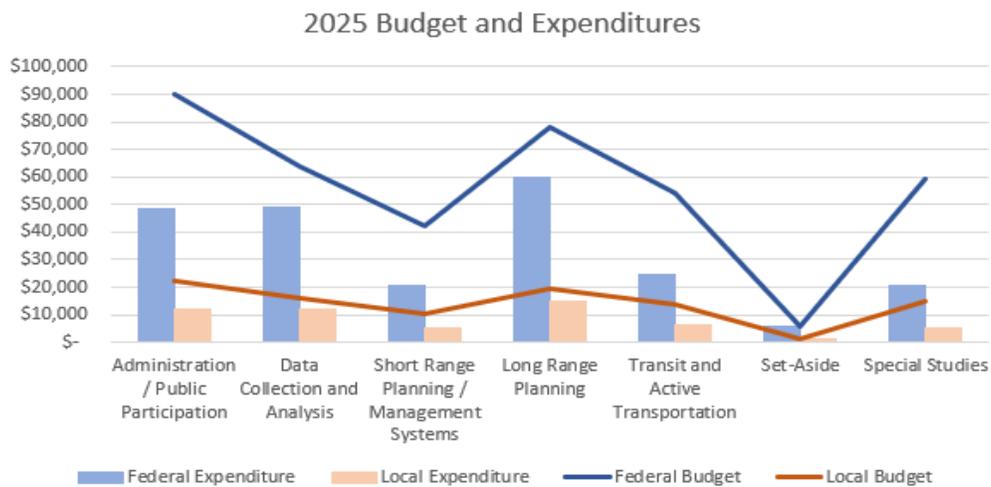
Columbus Flood Risk Management Plan Update & Flood Response and Evacuation Plan (See Page 25 of approved 2026 UPWP). This update is planned over multiple years. See draft timeline below:

- Task 1: Update of Flood Risk Management Plan Q3 2025- Q3 2026
- Task 2: Update of Flood Response and Evacuation Plan Q4 2026 – Q2 2027
- Task 3: Tabletop exercise of new FREP and planning documents Q3 2027
- Task 4: Update of outreach packets and deliverables Q4 2027

2025 Budget and Expenditures Summary

In 2025, CAMPO’s budget included un-expended 2024 funds (\$170,110 Federal, \$42,528 Local, \$212,638 Total) and the new 2025 allocation (\$222,244 Federal, \$55,561 Local, \$277,805 Total) for a total budget of \$490,443. CAMPO has been working toward being under budget to save up funding, in anticipation of 2 major projects using consultants. This funding is flagged for the MTP (400s) and Flood Risk Management Plan (600s). Based on the scale and complexity of these projects, CAMPO intends to use consultants. Alone, these two projects account for a minimum of \$270,000, which is over CAMPO’s annual planning budget (for reference, CAMPO’s allocation for CY 2026 is \$225,836). By capturing the un-expended funds, CAMPO can save and use funds toward these larger-scale projects. This strategy is consistent with budgeting explanation on page 11 of the approved 2026 UPWP.

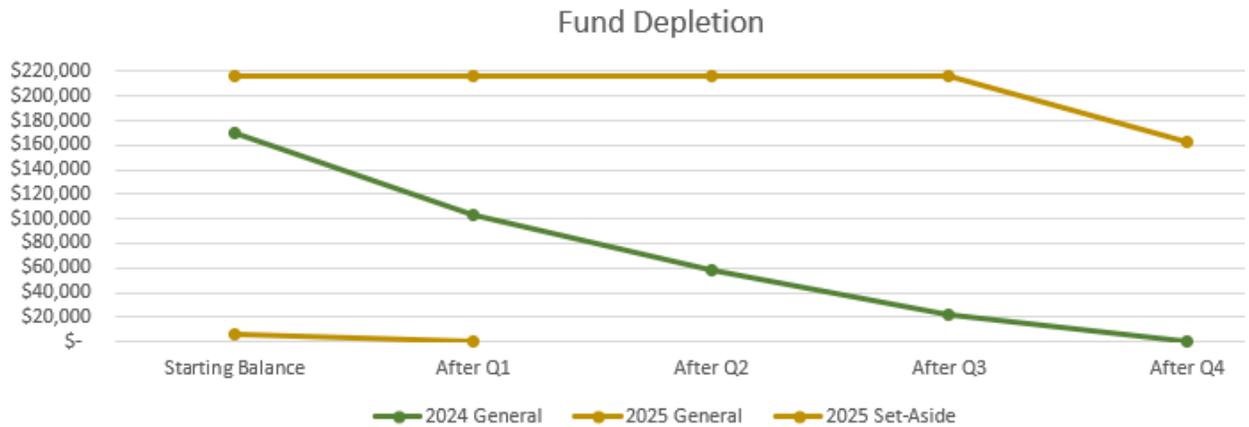
Total	Budget			Expenditures	Remaining Funds	Project Status
	2024 \$	2025 \$	Total			
Federal	\$170,110	\$222,244	\$392,354	\$229,229	\$163,125	Continued to 2026
Local	\$42,528	\$55,561	\$98,089	\$57,307	\$40,782	
Total	\$212,638	\$277,805	\$490,443	\$286,537	\$203,906	



2025 Invoice Ledger

Below is the summary table listing the invoices and claims against each of CAMPO’s Purchase Orders (POs) throughout 2025. The chart visually shows the fund depletion for each PO throughout the year. CAMPO has worked toward depleting 2024 funds first while still claiming against 2025 funds to keep the PO open.

			2024 Allocation				2025 Allocation				Total Federal Funds	
			DES# 2101667 / PO# #00800-0020119739				DES #2400015/ PO #00800-0020140704					
					PL - General Funds		PL - 2.5% Set-		PL - General Funds		PL - 2.5% Set-Aside	
Starting Balances (Jan 1, 2025)			\$170,109.54		\$0.00		\$216,688.00		\$5,556.00		\$392,353.54	
Claims	Invoice #	Claim Period	Claim Amount	Running Balance	Claim Amount	Running Balance	Claim Amount	Running Balance	Claim Amount	Running Balance	Claim Total	Running Balance
	2025-01	1.1.2025 to 3.31.2025	\$67,620.07	\$102,489.47	\$0.00	\$0.00	\$20.00	\$216,668.00	\$5,556.00	\$0.00	\$73,196.07	\$319,157.47
	2025-02	4.1.2025 to 6.30.2025	\$44,400.66	\$58,088.81	\$0.00	\$0.00	\$14.00	\$216,654.00	\$0.00	\$0.00	\$44,414.66	\$274,742.81
	2025-03	7.1.2025 to 9.30.2025	\$36,200.00	\$21,888.81	\$0.00	\$0.00	\$11.13	\$216,642.87	\$0.00	\$0.00	\$36,211.13	\$238,531.68
	2025-04	10.1.2025 to 12.31.2025	\$21,888.81	\$0.00	\$0.00	\$0.00	\$53,518.65	\$163,124.22	\$0.00	\$0.00	\$75,407.46	\$163,124.22
	Total Claims for 2025			\$170,109.54		\$0.00		\$53,563.78		\$5,556.00		\$229,229.32
Ending Balances			\$0.00		\$0.00		\$163,124.22		\$0.00		\$163,124.22	



Common Acronyms and Terms

3-C	Continuing, Comprehensive and Cooperative Planning Process
ADA	Americans with Disabilities Act
BPIT	Bicycle Pedestrian Infrastructure Team
CAC	Citizens Advisory Committee
CAMPO	Columbus Area Metropolitan Planning Organization
CMAQ	Construction Mitigation and Air Quality
CY	Calendar Year
FAST Act	Fixing America’s Surface Transportation Act
FHWA	Federal Highway Administration
FTA	Federal Transit Administration
FY	Fiscal Year
GIS	Geographic Information System
HSIP	Highway Safety Improvement Program
IIJA	Infrastructure Investment and Jobs Act
INDOT	Indiana Department of Transportation
LPA	Local Public Agency
MAP-21	Moving Ahead for Progress in the 21 st Century Act
MPA	Metropolitan Planning Area
MPO	Metropolitan Planning Organization
MTP	Metropolitan Transportation Plan
NHFP	National Highway Freight Program
NHS	National Highway System
PL Funds	Planning Funds
PPP	Public Participation Plan
SAFETEA-LU	Safe, Affordable, Flexible, Efficient Transportation Equity Act: A Legacy for Users
SHSP	Strategic Highway Safety Plan
SRTS	Safe Routes to School
STBG	Surface Transportation Block Grant
STIP	Statewide Transportation Improvement Program
TAC	Transit Advisory Committee
TAMP	Transportation Asset Management Plan
TAM Plan	Transit Asset Management Plan
TC	Technical Advisory Committee
TIP	Transportation Improvement Program
UPWP	Unified Planning Work Program