



# Unified Planning Work Program CY 2027-2028

Approved \_\_\_\_\_, 2026



**CITY OF COLUMBUS - BARTHOLOMEW COUNTY PLANNING DEPARTMENT**  
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**Columbus Area Metropolitan Planning Organization (CAMPO)**

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## Adopting Resolution

### **RESOLUTION 2026-##**

#### **A RESOLUTION BY THE COLUMBUS AREA METROPOLITAN PLANNING ORGANIZATION (CAMPO) POLICY BOARD FOR THE PURPOSE OF**

#### **ADOPTING THE CAMPO UNIFIED PLANNING WORK PROGRAM FOR CALENDAR YEARS 2027 & 2028**

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**WHEREAS**, the Columbus Area Metropolitan Planning Organization (CAMPO) is the designated Metropolitan Planning Organization responsible for transportation planning in the City of Columbus and Bartholomew County Area; and

**WHEREAS**, as a recipient of U.S. Department of Transportation funds, CAMPO is required to develop a Unified Planning Work Program (UPWP) describing projects and activities for the two-year planning period; and

**WHEREAS**, the City of Columbus-Bartholomew County Planning Department, as the CAMPO staff, has prepared the draft CY 2027-2028 UPWP for approval by the Policy Board, the Federal Highway Administration (FHWA), the Federal Transit Administration (FTA), and the Indiana Department of Transportation (INDOT) before taking effect; and

**WHEREAS**, the Policy Board gives the Planning Department staff permission to make changes to the 2027-2028 UPWP that are required by the FHWA, the FTA, and the INDOT after their review, and requests that the Policy Board be notified of any such changes; and

**WHEREAS**, the draft CY 2027-2028 UPWP has been reviewed and recommended for approval by the CAMPO Technical Advisory Committee.

**NOW THEREFORE BE IT RESOLVED** by the CAMPO Policy Board that the proposed CY 2027-2028 UPWP is hereby adopted this the 14<sup>th</sup> day of September, 2026.

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Tom R. Finke, Chair

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Attest: Ashley E. Beckort, CAMPO Manager

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## Introduction

### Columbus Area Metropolitan Planning Organization (CAMPO)

The Columbus Area Metropolitan Planning Organization was designated by the Governor of Indiana in 2004. Metropolitan Planning Areas are established in urbanized areas of 50,000 or more in population and participate in a continuing, comprehensive, and cooperative (3-C) planning process as mandated by Federal law. In order to receive Federal Highway Administration and Federal Transit Administration funds for transportation projects, MPOs must continue to be certified in the 3-C planning process.

### Unified Planning Work Program (UPWP)

The UPWP lists the work activities to be performed by CAMPO during the two-year period of the plan, CY 2027-2028. The UPWP is prepared by CAMPO in cooperation with the City of Columbus, Bartholomew County, INDOT and FHWA. The UPWP represents an ongoing planning effort which encourages collaborative planning among agencies, connects transportation and land use planning, and provides a basis for state and federal funding in the Metropolitan Planning Area (MPA). For a map of CAMPO's MPA, see Appendix A.

### Infrastructure Investment and Jobs Act (IIJA)

The Infrastructure Investment and Jobs Act (Pub. L. No. 117-58), signed into law on November 15, 2021, currently guides Federal transportation policy and programs for Metropolitan Planning Organizations (MPOs). The IIJA provides long-term funding certainty for surface transportation infrastructure planning and investment. The transportation planning process must address the 11 planning factors included in the Infrastructure Investment and Jobs Act (IIJA) and previously outlined in the Fixing America's Surface Transportation Act (FAST Act), 23 CFR 450 Subpart C, 23 CFR 420 Subpart A, and 49 CFR Subtitle A, listed below:

1. Support the economic vitality of the metropolitan area, especially by enabling global competitiveness, productivity, and efficiency;
2. Increase the safety of the transportation system for motorized and non-motorized users;
3. Increase the security of the surface transportation system for motorized and non-motorized users;
4. Increase the accessibility and mobility options available to people and for freight;
5. Protect and enhance the environment, promote energy conservation, and improve quality of life;
6. Enhance the integration and connectivity of the transportation system, across and between modes, for people and freight;
7. Promote efficient system management and operation;
8. Emphasize the preservation of the existing transportation system;
9. Improve transportation system resiliency and reliability;
10. Reduce, or mitigate, the storm water impacts of the surface transportation; and
11. Enhance travel and tourism.

## Amendments and Modifications

Amendments and Modifications to this document will be recorded on this page.

An amendment is required for significant changes in an element of the work plan, or in the UPWP budget. Amendments must be approved by the Policy Board at a public meeting before they can take effect. Modifications are defined as minor changes to a planning activity or the budget; these types of changes may be approved by the CAMPO Manager. The Policy Board and the public must be notified of any modifications.

## Budget by Work Element

### CY 2027 Budget - Including Unexpended Funds (as of August 2026)

The federal share of the CAMPO planning allocation for CY 2027 is \$209,747, which includes a set-aside amount of \$5,244. The local share totals \$52,437 and includes a set-aside match of \$1,311. The Infrastructure Investment and Jobs Act requires at least 2.5% on planning activities intended to increase safe and accessible transportation options. The set-aside is identified by program code Y410, and will be used to fund CAMPO's Bicycle and Pedestrian Coordinator. The CY 2027 budget includes CY 2026 un-expended funds (\$220,170 federal). The estimates are based on current balances (as of August 2026) and will surely be lower by the end of CY 2026 once final billings are complete. The 2026 un-expended money was mostly added to the 600s for the Columbus Flood Risk Management Plan (with a remaining contract balance of \$142,000), and the remaining money generally split between the other categories.

#### Total Funds Available

|                         | 2026 Un-Expended Funds |                |                   | 2027 Funds        | Total            |
|-------------------------|------------------------|----------------|-------------------|-------------------|------------------|
| FEDERAL FUNDS (80%)     | Original               | Used           | Remaining         | Allocation        |                  |
| PL/5303 General         | \$220,190              | \$ 20          | \$ 220,170        | \$ 204,503        | \$424,673        |
| PL 2.5% Set-Aside       | \$ 5,646               | \$5,646        | \$ -              | \$ 5,244          | \$ 5,244         |
| <b>Total</b>            | <b>\$225,836</b>       | <b>\$5,666</b> | <b>\$ 220,170</b> | <b>\$ 209,747</b> | <b>\$429,917</b> |
|                         |                        |                |                   |                   |                  |
| LOCAL FUNDS (20%)       |                        |                |                   |                   |                  |
| City of Columbus (18%)  |                        |                | \$ 49,539         | \$ 47,193         | \$ 96,732        |
| Bartholomew County (2%) |                        |                | \$ 5,504          | \$ 5,244          | \$ 10,748        |
| <b>Total</b>            |                        |                | <b>\$ 55,043</b>  | <b>\$ 52,437</b>  | <b>\$107,480</b> |
|                         |                        |                |                   |                   |                  |
| <b>TOTAL REVENUES</b>   |                        |                | <b>\$ 275,213</b> | <b>\$ 262,184</b> | <b>\$537,397</b> |

#### Budget by Work Element

| Work Element                          |     | 2026 Un-Expended Funds |                  |                   | 2027 Funds        |                  |                   | TOTAL BUDGET      |
|---------------------------------------|-----|------------------------|------------------|-------------------|-------------------|------------------|-------------------|-------------------|
|                                       |     | Fed                    | Local            | Total             | Fed               | Local            | Total             |                   |
| Funds Available (Un-Expended & New)   |     | \$ 220,170             | \$ 55,043        | \$ 275,213        | \$ 209,747        | \$ 52,437        | \$ 262,184        | \$ 537,397        |
| Administration & Public Participation | 100 | \$ 21,314              | \$ 5,329         | \$ 26,643         | \$ 50,503         | \$ 12,626        | \$ 63,129         | \$ 89,772         |
| Data Collection & Analysis            | 200 | \$ 21,314              | \$ 5,329         | \$ 26,643         | \$ 39,000         | \$ 9,750         | \$ 48,750         | \$ 75,393         |
| Short Range Planning & Management     | 300 | \$ 21,314              | \$ 5,328         | \$ 26,642         | \$ 35,000         | \$ 8,750         | \$ 43,750         | \$ 70,392         |
| Long Range Planning                   | 400 | \$ 21,313              | \$ 5,327         | \$ 26,640         | \$ 20,000         | \$ 5,000         | \$ 25,000         | \$ 51,640         |
| Transit & Active Transportation       | 500 | \$ 21,315              | \$ 5,330         | \$ 26,645         | \$ 30,000         | \$ 7,500         | \$ 37,500         | \$ 64,145         |
| Set-Aside                             | 500 | \$ -                   | \$ -             | \$ -              | \$ 5,244          | \$ 1,311         | \$ 6,555          | \$ 6,555          |
| Special Studies                       | 600 | \$ 113,600             | \$ 28,400        | \$ 142,000        | \$ 30,000         | \$ 7,500         | \$ 37,500         | \$ 179,500        |
| <b>TOTAL ALLOCATED</b>                |     | <b>\$ 220,170</b>      | <b>\$ 55,043</b> | <b>\$ 275,213</b> | <b>\$ 209,747</b> | <b>\$ 52,437</b> | <b>\$ 262,184</b> | <b>\$ 537,397</b> |

## CY 2028 Estimated Allocation and Budget

The federal share of the CAMPO planning allocation for CY 2028 is \$209,747, which includes a set-aside amount of \$5,244. The local share totals \$52,437 and includes a set-aside match of \$1,311. The Infrastructure Investment and Jobs Act requires at least 2.5% on planning activities intended to increase safe and accessible transportation options. The set-aside is identified by program code Y410, and will be used to fund CAMPO's Bicycle and Pedestrian Coordinator.

| Work Element                          |     | 2027 Un-Expended Funds |       |       | 2028 Funds |           |            | TOTAL BUDGET |
|---------------------------------------|-----|------------------------|-------|-------|------------|-----------|------------|--------------|
|                                       |     | Fed                    | Local | Total | Fed        | Local     | Total      |              |
| Funds Available                       |     | \$ -                   | \$ -  | \$ -  | \$ 209,747 | \$ 52,437 | \$ 262,184 | \$ 262,184   |
| Administration & Public Participation | 100 | \$ -                   | \$ -  | \$ -  | \$ 50,503  | \$ 12,626 | \$ 63,129  | \$ 63,129    |
| Data Collection & Analysis            | 200 | \$ -                   | \$ -  | \$ -  | \$ 39,000  | \$ 9,750  | \$ 48,750  | \$ 48,750    |
| Short Range Planning & Management     | 300 | \$ -                   | \$ -  | \$ -  | \$ 35,000  | \$ 8,750  | \$ 43,750  | \$ 43,750    |
| Long Range Planning                   | 400 | \$ -                   | \$ -  | \$ -  | \$ 20,000  | \$ 5,000  | \$ 25,000  | \$ 25,000    |
| Transit & Active Transportation       | 500 | \$ -                   | \$ -  | \$ -  | \$ 30,000  | \$ 7,500  | \$ 37,500  | \$ 37,500    |
| Set-Aside                             | 500 | \$ -                   | \$ -  | \$ -  | \$ 5,244   | \$ 1,311  | \$ 6,555   | \$ 6,555     |
| Special Studies                       | 600 | \$ -                   | \$ -  | \$ -  | \$ 30,000  | \$ 7,500  | \$ 37,500  | \$ 37,500    |
| TOTAL ALLOCATED                       |     | \$ -                   | \$ -  | \$ -  | \$ 209,747 | \$ 52,437 | \$ 262,184 | \$ 262,184   |

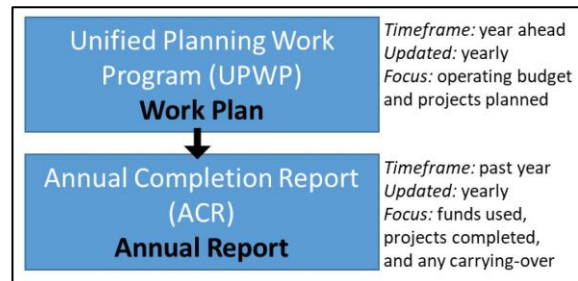


## Project Descriptions by Work Element

### Task 100: Administration & Public Participation

CAMPO will administer and facilitate the continuing, cooperative, and comprehensive Transportation Planning Process. This includes facilitating meetings and providing information to the public on transportation issues. Further, CAMPO will seek improvements and efficiencies in the transportation planning process while working collaboratively with Local Public Agencies (LPAs), the Indiana Department of Transportation (INDOT), the Federal Highway Administration (FHWA), the Federal Transit Administration (FTA), and the Indiana MPO Council. CAMPO staff will administer FHWA and FTA planning grants associated with the UPWP, and will report the progress and financial status of projects to the Policy Board. CAMPO will continue to incorporate visual components and plain language in required planning documents (i.e., UPWP, TIP, ALOP, etc.) and communication (i.e., newsletters, meeting announcements, public involvement notices, etc.).

- Finance/Project Work Plan:** CAMPO will coordinate with local officials during the annual budget process to secure the local-match for funds. CAMPO will prepare the Unified Planning Work Program (UPWP) and associated amendments including the 2<sup>nd</sup> year updates, as well as any modifications needed to address project changes or actual money received in approved PO's. CAMPO will provide the Cost Allocation Plan, Quarterly Reimbursement & Progress Reports, and the Annual Completion Report in coordination with the UPWP. Further, CAMPO will cooperate with any audit with the State Board of Accounts. *Estimated Completion: Ongoing*



- Quarterly Reimbursement & Progress Reports: *January, April, July, October.*
  - Annual Completion Report (2026 & '27): *by March 31<sup>st</sup>.*
  - Cost Allocation Plan (2028 & '29): *by mid-August.*
  - CY 2027-2028 UPWP - 2<sup>nd</sup> year update: *by Sept 2027.*
  - CY 2029-2030 UPWP: *draft by Sept 2028.*
- Title VI Plan Update:** As a recipient of federal funds, CAMPO is required to maintain a Title VI Implementation Plan in a continual and ongoing effort to proactively meet and exceed the compliance requirements established under Title VI of the Civil Rights Act of 1964, 49 CFR § 26, and the related anti-discrimination statutes and regulations. With guidance from INDOT and FHWA, CAMPO will complete the Annual Title VI Implementation Plan and Goals & Accomplishments Report. Per INDOT's instructions, said annual report must be submitted by the October 1<sup>st</sup> deadline. *Estimated Completion: by October 1st.*
- Continuing Education:** CAMPO staff will attend conferences and training sessions to be up-to-date on best practices, and present findings to MPO board members or integrate information and training session as appropriate. *Estimated Completion: Ongoing.*

- **Meeting Coordination:** CAMPO will continue to facilitate meetings of the Policy Board and Technical Committee and provide support to those bodies including, preparing agendas, minutes, and materials consistent with CAMPO Bylaws. Policy Board meetings will continue to be live-streamed and recorded. Further, CAMPO will have continued communication with local elected officials. *Estimated Completion: Ongoing.*

- **Public Engagement:** CAMPO will continue to coordinate with local advocacy groups and stakeholders. CAMPO will continue to maintain website updates, public notices, and media releases. CAMPO staff will routinely review websites and other electronic platforms to ensure accessibility and 508 compliance. CAMPO will continue to provide online options for the public to engage in public meetings and ensure the transportation planning process is accessible for all users. CAMPO will



- CAMPO will provide documents in other languages, as appropriate, consistent with the PPP. CAMPO will continue to prioritize public engagement consistent with the performance measures/targets of the MTP, specifically strategies 6.1A, 6.2B, and 6.4B. *Estimated Completion: Ongoing.*
- **Public Participation Plan Review:** CAMPO's Public Participation Plan (PPP) was last updated in 2025. Public participation takes place in a variety of ways, including social media, public meetings, open houses, and stakeholder workshops. CAMPO notifies the public of opportunities to participate in the planning process through media releases, postings on the CAMPO website, and distribution of information through a transportation interest email list. CAMPO shall continue to incorporate tools for meaningful public involvement. Consistent with the PPP Engagement Evaluation guidance, CAMPO will continue to monitor public participation and adapt the PPP to address community needs, consistent with the performance measures/targets of the MTP, specifically strategy 6.4A. *Estimated Completion: Ongoing.*
  - **CAMPO Policy Board Bylaws Evaluation:** CAMPO was established in 2003, with the Policy Board bylaws created soon after. In 2025, CAMPO updated the bylaws after evaluating them against Federal and State standards, as well as update them to address the since time-tested and practically applied operation of the Policy Board. CAMPO will continue to evaluate procedures and work with INDOT, FHWA, and FTA, as needed, to maintain efficient and compliant bylaws. *Estimated Completion: Ongoing.*

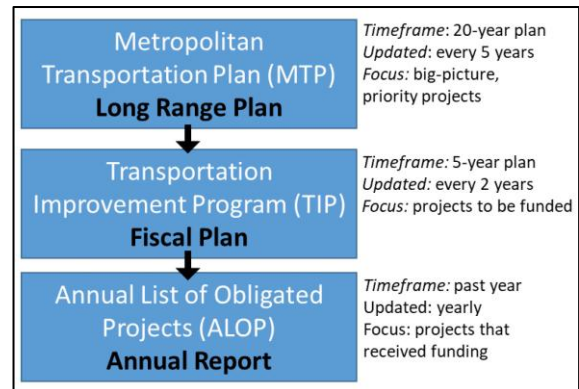
## Task 200: Data Collection & Analysis

CAMPO continues to maintain an effort around gathering data to help track and forecast trends and influence decisions.

- **Traffic Counts and Crash Data:** CAMPO, in conjunction with the City of Columbus and Bartholomew County, conducts traffic volume counts within the Metropolitan Planning Area based on need. These counts are entered into a database and are available to local engineers and planners. Data sharing allows for efficient use of resources and improved decision-making for all parties, consistent with the performance measures/targets of the MTP, specifically strategy 4.1B. Annual crash data reports are produced and shared with the Policy Board at a public meeting. These reports analyze data by crash type, frequency, location, and other factors, and identify areas for safety improvements. CAMPO supports these activities by making crash data available to the City and County, and providing assistance in acquiring traffic counting equipment. *Estimated Completion: Ongoing.*
- **Travel Demand Model:** CAMPO will continue to utilize the TDM to run scenarios and score new MTP projects. *Estimated Completion: Ongoing.*
- **Urbanized Area Boundaries:** CAMPO will continue to monitor and update the Urbanized Area Boundaries as necessary. *Estimated Completion: Ongoing.*
- **City/County Safety Audit:** In previous years, CAMPO supported the City of Columbus in conducting a safety audit of their top 5 crash intersections. Bartholomew County has shown an interest in a similar audit. Based on staff workload, available CAMPO funds, and local interest, the City or County may wish to conduct another safety audit in 2027 or 2028. This audit is intended to identify and mitigate safety issues and look for opportunities to integrate multimodal safety strategies and proven safety countermeasures consistent with MTP Goal 4. *Estimated Completion: 4<sup>th</sup> quarter of 2028.*
- **Other Data:** In addition to crash data and traffic counts, CAMPO collects and analyzes the following data: transit ridership, census and demographic data, bicycle and pedestrian counts, geographic and spatially related data, and other data as needed for various plans and studies, and to meet federal and state regulations. *Estimated Completion: Ongoing.*

## Task 300: Short Range Planning & Management Systems

CAMPO continues to maintain the Transportation Improvement Program (TIP) and associated documentation and host tracking meetings. The Transportation Improvement Program (TIP) is a short range plan that covers a five-year period and is developed for the purpose of implementing the Metropolitan Transportation Plan (MTP). The TIP time frame follows the Indiana state fiscal year (July 1<sup>st</sup> to June 30<sup>th</sup>). The TIP includes local projects sponsored by the City of Columbus and Bartholomew County as well as INDOT projects for state and federal roads that take place throughout the county. The projects listed in the first four years are programmed and funded. The fifth year projects are considered illustrative and are expected to be funded in the next TIP update. The TIP lists all local transportation projects that use federal transportation dollars as well as transportation projects of regional significance.



- **SFY 2028-2032 Transportation Improvement Program (TIP):** The TIP is updated every two years and was last updated for Fiscal Year 2026-2030. CAMPO started the SFY 2028-2032 TIP in the fall of 2026 and will be completed in the spring of 2027. *Product Estimated Completion: 2<sup>nd</sup> quarter of CY 2027.*
- **Transportation Improvement Program (TIP) Amendments and Modifications:** The TIP is frequently updated by the CAMPO Policy Board to reflect project progress and updated costs. CAMPO will continue to process amendments and modifications. *Estimated Completion: Ongoing.*
- **Quarterly Tracking Meetings & Forms:** CAMPO will continue to coordinate with LPAs and INDOT on Quarterly Project Tracking by completing the appropriate forms and hosting the tracking meeting. *Product Estimated Completion: January, April, July, & October.*
- **SFY 2027 and SFY 2028 Annual List of Obligated Projects (ALOP):** CAMPO prepares an Annual List of Obligated Projects (ALOP) for which federal funds have been obligated the preceding year, no later than 90 days after the end of the State Fiscal Year (June 30<sup>th</sup>). The ALOP is required to be prepared and made public by the FAST Act to make the public aware of how federal transportation funds are spent. *Product Estimated Completion: by September 30<sup>th</sup>.*
- **SFY 2030-2034 Transportation Improvement Program (TIP) – Call for Projects:** The TIP is updated every two years. In 2028, CAMPO will start work on the next TIP and do a call-for-projects for the SFY 2030-2034 TIP, if appropriate based on available funding. The call-for-projects will be completed fall of 2028, but the final document will be completed in spring of 2029. *Product Estimated Completion: 4<sup>th</sup> quarter of CY 2028.*

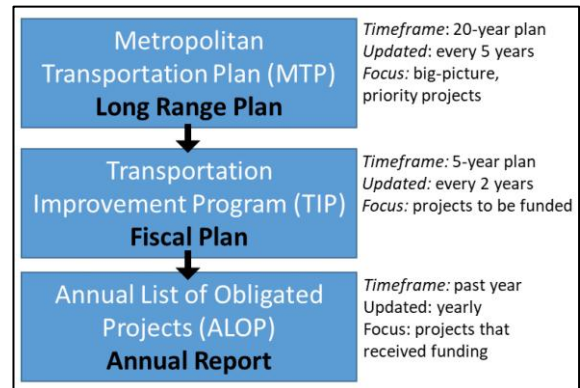




## Task 400: Long Range Planning

CAMPO maintains long-range plans for the region's transportation needs based on land use, demographics, and travel patterns. These plans seek to integrate land use, economic development, and public health into transportation planning. CAMPO will review current policies, rules, and procedures to determine their impact on safety for all road users, including vulnerable road users (VRUs), and to ensure they include provisions for safety in future transportation infrastructure, particularly those outside automobiles. Further, CAMPO will incorporate VRU considerations during planning, project development, and delivery processes.

- Metropolitan Transportation Plan Amendments:** CAMPO is required to maintain a Metropolitan Transportation Plan (MTP) with a minimum horizon of 20 years. This plan is updated at least every five years. CAMPO last updated its MTP in 2026 utilizing its Travel Demand Model (TDM). Development of the plan relied heavily on scenario modeling and public input. Goals, Objectives and Performance Measures developed for the plan relate to economic vitality, accessibility and quality of life, multi-modal connectivity, safety and efficiency, preservation and maintenance, and coordination throughout the MPA. CAMPO will continue to coordinate with INDOT and Local Planning Agencies to amend the MTP as needed. *Estimated Completion: Ongoing.*



- Air Quality:** CAMPO maintains a Memorandum of Agreement with the Indianapolis Metropolitan Planning Organization (IMPO) on Air Quality mitigation. CAMPO will continue to priorities projects with multi-modal options and coordinate with ColumBus Transit to increase access to public transportation. *Estimated Completion: Ongoing.*

## Task 500: Transit & Active Transportation

CAMPO continues to coordinate with local agencies in providing options for multi-model transportation. CAMPO continues to maintain a relationship with the ColumBUS Transit both for compliance with regulations as well as planning efforts. CAMPO staff includes a Bicycle and Pedestrian Coordinator who facilitates implementation of the Bicycle and Pedestrian Plan (consistent with strategy 3.5A of the MTP) and maintains coordination with other agencies.

- **Coordination with ColumBUS Transit:**

CAMPO has one public transit department in its jurisdiction operated by the City of Columbus called ColumBUS Transit. As of April 2026, ColumBUS operates four fixed-route bus loops and one point deviation loop that serves Walesboro and Taylorsville. The CAMPO Manager is a member of the City's Transit Advisory Committee, and the transit coordinator is a member of CAMPO's Technical Advisory Committee. CAMPO will continue to coordinate with ColumBUS per the 2023 Memorandum of Understanding consistent with MTP strategies 3.1A, 3.2A, 3.2C, 4.4A, 4.4B, and 5.6A. CAMPO will continue to work with ColumBUS on their Triannual FTA audit, to increase access to public transportation, and work toward a Transit Oriented Development Strategic Plan.



*Estimated Completion: Ongoing.*

- **Coordinated Public Transit Human Services Transportation Plan Implementation:**

CAMPO, in coordination with ColumBUS Transit and the Transit Advisory Committee has been working toward updating the Coordinated Public Transit Human Services Transportation Plan; the plan is scheduled for adoption November 2026. This plan reviewed community needs and updated strategies to meet those needs consistent with MTP strategies 3.1A, 3.1B, 3.2A, 3.2B, 3.2C, 3.2D, 4.4A, 4.4B, and 5.6A. CAMPO will continue to monitor this plan and implement appropriate strategies.

*Estimated Completion: Ongoing.*



- **Bicycle and Pedestrian Implementation & Safe Routes to School Task Force:** CAMPO is represented on the Columbus Bicycle and Pedestrian Implementation Team (BPIT) and the Bartholomew Consolidated School Corporation's Safe Routes to School (SRTS) Task Force. These two organizations are active in ensuring safe access for bicyclists and pedestrians on new and existing facilities consistent with the performance measures/targets of the



MTP, specifically strategies 4.2A, 4.2C, 4.3C, 4.3E, 4.5C, and 5.6D. The SRTS Task Force is also involved in bike education for students and community awareness events. CAMPO supports BPIT and SRTS annual events including Bike to Work Day and Bike to School Day in May, and Walk to School Day in October. BPIT and SRTS have strategized on a list of sidewalk gaps and will continue to fill-in these areas to expand and complete the bike-ped network. *Estimated Completion: Ongoing.*

- **Implementation of the City of Columbus Bicycle-Pedestrian Plan:** CAMPO funded the 2022 City of Columbus Bike-Ped plan (consistent with strategy 3.3C, and 3.5A of the MTP). The Bicycle and Pedestrian Plan encourages safe and comfortable bicycle facilities located on the roadway, adjacent to the road, or on a nearby parallel corridor (consistent with strategy 3.3A of the MTP). As an effort to implement the plan, CAMPO's Bicycle and Pedestrian Coordinator has been working with BPIT in assessing the best location for lighting, signage, and trailheads and installing the appropriate wayfinding. *Estimated Completion: Ongoing.*



- **Bicycle Friendly Community Application:** The City of Columbus was awarded Bicycle Friendly Community for 2024-2028 from The League of American Bicyclists. As part of this award, Columbus was reviewed on existing facilities and planning initiatives, with a public survey component. The CAMPO Bicycle and Pedestrian Coordinator will reapply for this award in 2028. *Estimated Completion: 3<sup>rd</sup> quarter of CY 2028.*

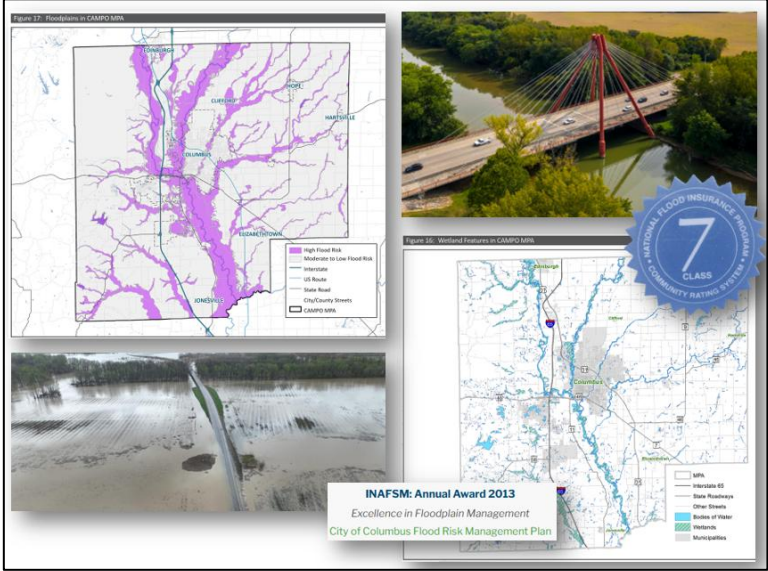


- **Using Bicycle and Pedestrian Counters to Prioritize Projects:** CAMPO continues to use data from the bicycle and pedestrian counters to assess improvements, track usage, and prioritize projects. *Estimated Completion: Ongoing.*



## Task 600: Other Planning Initiatives/Special Studies

CAMPO supports special studies that influence and guide transportation planning throughout Bartholomew County.

- Columbus Flood Risk Management Plan Update - Phase 2:** The City of Columbus is located in the low lands, with the rainfall from an area of over 2,000 square miles flowing through Columbus. There are 5 major tributaries which result in about 1/3 of the City of Columbus planning jurisdiction having a 1% chance of flooding in any given year as identified by the National Flood Insurance Program. There are approximately 20 major transportation routes that are routinely affected by flooding. Because of the extent of potential flooding, it is critical that local planning documents and management strategies stay up to date (consistent with strategy 5.5D of the MTP). This project includes the update of the Flood Risk Management Plan (FRMP) and the development of a new flood forecasting tool for use by local emergency management officials and first responders.
 

Phase 1 was completed June 2025. The second phase was under contract in the 2<sup>nd</sup> quarter of 2026. This project includes 4 main tasks to be completed, see below. *Product Estimated Completion: 4<sup>th</sup> quarter of CY 2027.*

- Task 1: Update of Flood Risk Management Plan
  - Task 2: Development of flood forecasting tool
  - Task 3: Training exercise / test of new flood forecasting tool
  - Task 4: Completion of final deliverables
- Small Area Plan for Columbus/Bartholomew County:** The City of Columbus-Bartholomew County Planning Department intends to execute a small area plan. The focus area will be dependent on evolving community priorities, available CAMPO funds, and local interest. Possible focus areas include south-east Columbus where annexation and future growth impacting the transportation network is anticipated, or the I-65/US 31 interchange area. *Product Estimated Completion: 4<sup>th</sup> quarter of CY 2027*



## Work Programs Schedules

### Work Programs Planned for CY 2027

| Quarter                                                    | Products                                                                                           | Element | For           | Anticipated Completion    | Actual Completion |
|------------------------------------------------------------|----------------------------------------------------------------------------------------------------|---------|---------------|---------------------------|-------------------|
| <b>1<sup>st</sup> Quarter</b><br><i>(Jan, Feb, Mar)</i>    | Quarterly Reimbursement & Progress Report                                                          | 100     | CY 2026 Q4    | January                   |                   |
|                                                            | Quarterly TIP Tracking Meeting                                                                     | 300     | SFY 2027 Q2   | January                   |                   |
|                                                            | UPWP (Unified Planning Work Program), 2027 update <i>if needed based on unexpended funds on PO</i> | 100     | CY 2027-2028  | For Feb Mtg.              |                   |
|                                                            | TIP (Transportation Improvement Program)                                                           | 300     | SFY 2028-2032 | Draft by Feb              |                   |
|                                                            | Annual Completion Report                                                                           | 100     | CY 2026       | by March 31 <sup>st</sup> |                   |
| <b>2<sup>nd</sup> Quarter</b><br><i>(April, May, June)</i> | Quarterly Reimbursement & Progress Report                                                          | 100     | CY 2027 Q1    | April                     |                   |
|                                                            | Quarterly TIP Tracking Meeting                                                                     | 300     | SFY 2027 Q3   | April                     |                   |
|                                                            | TIP (Transportation Improvement Program)                                                           | 300     | SFY 2028-2032 | For May Mtg.              |                   |
| <b>3<sup>rd</sup> Quarter</b><br><i>(July, Aug, Sept)</i>  | Quarterly Reimbursement & Progress Report                                                          | 100     | CY 2027 Q2    | July                      |                   |
|                                                            | Quarterly TIP Tracking Meeting                                                                     | 300     | SFY 2027 Q4   | July                      |                   |
|                                                            | Cost Allocation Plan                                                                               | 100     | CY 2028       | August                    |                   |
|                                                            | UPWP (Unified Planning Work Program), 2028 Update                                                  | 100     | CY 2027-2028  | For Sept Mtg.             |                   |
|                                                            | Annual Title VI Plan & Goals Update                                                                | 100     | 2028          | For Sept Mtg.             |                   |
|                                                            | ALOP (Annual List of Obligated Projects)                                                           | 300     | SFY 2027      | by Sept 30 <sup>th</sup>  |                   |
| <b>4<sup>th</sup> Quarter</b><br><i>(Oct, Nov, Dec)</i>    | Quarterly Reimbursement & Progress Report                                                          | 100     | CY 2027 Q3    | October                   |                   |
|                                                            | Quarterly TIP Tracking Meeting                                                                     | 300     | SFY 2028 Q1   | October                   |                   |
|                                                            | Columbus Flood Management Plan Update                                                              | 600     | -             | Q4 2027                   |                   |

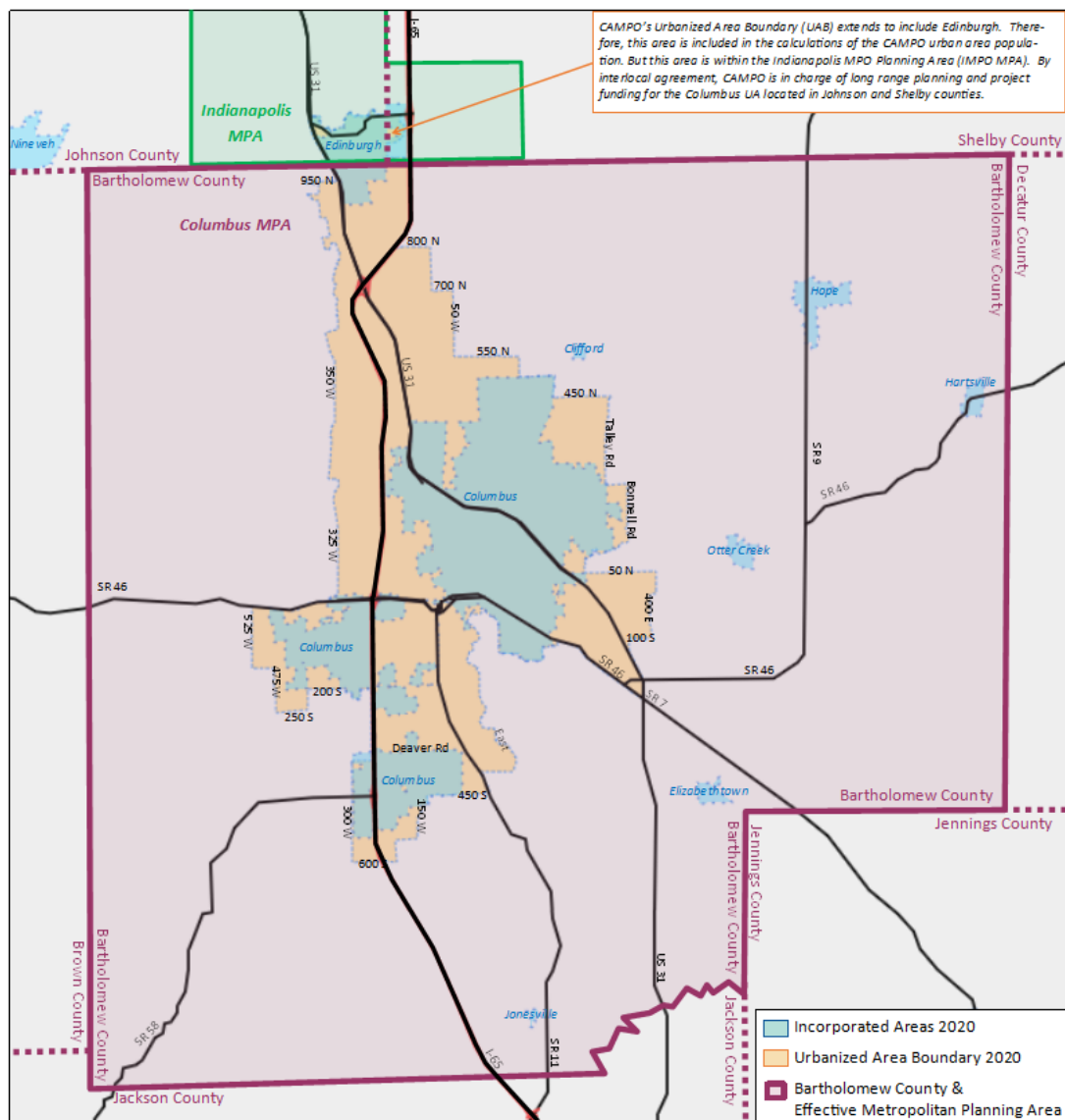
## Work Programs Planned for CY 2028

| Quarter                                                    | Products                                                                                           | Element | For           | Anticipated Completion    | Actual Completion |
|------------------------------------------------------------|----------------------------------------------------------------------------------------------------|---------|---------------|---------------------------|-------------------|
| <b>1<sup>st</sup> Quarter</b><br><i>(Jan, Feb, Mar)</i>    | Quarterly Reimbursement & Progress Report                                                          | 100     | CY 2027 Q4    | January                   |                   |
|                                                            | Quarterly TIP Tracking Meeting                                                                     | 300     | SFY 2028 Q2   | January                   |                   |
|                                                            | UPWP (Unified Planning Work Program), 2028 update <i>if needed based on unexpended funds on PO</i> | 100     | CY 2027-2028  | For Feb Mtg.              |                   |
|                                                            | Annual Completion Report                                                                           | 100     | CY 2027       | by March 31 <sup>st</sup> |                   |
| <b>2<sup>nd</sup> Quarter</b><br><i>(April, May, June)</i> | Quarterly Reimbursement & Progress Report                                                          | 100     | CY 2028 Q1    | April                     |                   |
|                                                            | Quarterly TIP Tracking Meeting                                                                     | 300     | SFY 2028 Q3   | April                     |                   |
| <b>3<sup>rd</sup> Quarter</b><br><i>(July, Aug, Sept)</i>  | Quarterly Reimbursement & Progress Report                                                          | 100     | CY 2028 Q2    | July                      |                   |
|                                                            | Quarterly TIP Tracking Meeting                                                                     | 300     | SFY 2028 Q4   | July                      |                   |
|                                                            | Cost Allocation Plan                                                                               | 100     | CY 2029       | August                    |                   |
|                                                            | UPWP (Unified Planning Work Program)                                                               | 100     | CY 2029-2030  | For Sept Mtg.             |                   |
|                                                            | Annual Title VI Plan & Goals Update                                                                | 100     | 2029          | For Sept Mtg.             |                   |
|                                                            | ALOP (Annual List of Obligated Projects)                                                           | 300     | SFY 2028      | by Sept 30 <sup>th</sup>  |                   |
|                                                            | TIP (Transportation Improvement Program - Call for Projects)                                       | 300     | SFY 2030-2034 | by end Sept               |                   |
| <b>4<sup>th</sup> Quarter</b><br><i>(Oct, Nov, Dec)</i>    | Quarterly Reimbursement & Progress Report                                                          | 100     | CY 2028 Q3    | October                   |                   |
|                                                            | Quarterly TIP Tracking Meeting                                                                     | 300     | SFY 2029 Q1   | October                   |                   |
|                                                            | Small Area Plan                                                                                    | 600     | -             | 4th Quarter               |                   |

## APPENDICES

### Appendix A: CAMPO Metropolitan Planning Area Map

Each MPO is required to establish a Metropolitan Planning Area (MPA) that includes its Urban Area, plus the contiguous area expected to become urbanized within the 20-year forecast period of the Metropolitan Transportation Plan (MTP). The UA is based on population density and is re-evaluated after each Decennial Census. The map below represents the current CAMPO MPA boundary and Urban Area as determined by the 2020 Census. CAMPO's Urbanized Area Boundary (UAB) is mostly focused around Columbus, but it extends north to include portions of Blue River Township in Johnson County and Jackson Township in Shelby County around Edinburgh. A 2015 Memorandum of Agreement, updated in 2023, shifted planning responsibilities, including air quality monitoring, for these areas in Johnson and Shelby counties to the Indianapolis MPO (IMPO). CAMPO continues to be responsible for long range planning and project funding for the Columbus UA located in Johnson and Shelby counties (Edinburgh). The CAMPO effective MPA, therefore, is Bartholomew County.



## Appendix B: CAMPO Policy Board and Technical Committee

### Policy Board

The CAMPO Policy Board consists of seven voting members and two ex-officio members made up of representatives from local agencies. Each board member may appoint an alternate with the approval of the board. The Policy Board is CAMPO's decision-making body.

| Agency                                                                  | Current Representative   |
|-------------------------------------------------------------------------|--------------------------|
| City of Columbus Mayor                                                  | Mary Ferdon              |
| Bartholomew County Commissioners                                        | Tony London              |
| Bartholomew County Council                                              | Kim Bennett              |
| Columbus City Council                                                   | Tom Dell                 |
| Bartholomew County Plan Commission                                      | Tom Finke                |
| Columbus Plan Commission                                                | Dennis Baute             |
| INDOT Seymour District                                                  | Becky Packer             |
| Federal Highway Administration – Indiana Division ( <i>non-voting</i> ) | Erica Tait / Paige Story |
| Federal Transit Administration – Region 5 ( <i>non-voting</i> )         | Cecilia Crenshaw         |

### Technical Committee

The Technical Committee includes transportation and planning specialists from CAMPO's Metropolitan Planning Area, as well as representatives from INDOT, FHWA, and FTA. The purpose of the committee is to review Policy Board agenda items and provide comments to the board.

| Agency                                                              | Current Representative   |
|---------------------------------------------------------------------|--------------------------|
| Bartholomew County Engineer                                         | Danny Hollander          |
| Columbus City Engineer                                              | Andrew Beckort           |
| Columbus-Bartholomew County Planning Director                       | Jeff Bergman             |
| Columbus Transit Transportation Director                            | Matt Dudukovich          |
| Columbus Police Chief                                               | Steve Norman             |
| Columbus Municipal Airport Director                                 | Brian Payne              |
| Columbus City Utilities Director                                    | Roger Kelso              |
| Columbus-Bartholomew GIS Coordinator                                | Jeff Hampton             |
| Columbus Parks & Recreation Director                                | Nikki Murphy             |
| Bartholomew Consolidated School Corporation Transportation Director | Anthony McKeand          |
| INDOT Office of Technical Planning                                  | Emmanuel Nsonwu          |
| INDOT Office of Transit                                             | Brian Jones              |
| INDOT Seymour District                                              | Linnea Wellings          |
| Federal Highway Administration – Indiana Division                   | Erica Tait / Paige Story |
| Federal Transit Administration – Region 5                           | Cecilia Crenshaw         |

## Appendix C: Common Acronyms and Terms

|            |                                                                                     |
|------------|-------------------------------------------------------------------------------------|
| 3-C        | Continuing, Comprehensive and Cooperative Planning Process                          |
| ADA        | Americans with Disabilities Act                                                     |
| CAC        | Citizens Advisory Committee                                                         |
| CAMPO      | Columbus Area Metropolitan Planning Organization                                    |
| CE         | Construction Engineering (TIP Phase)                                                |
| CMAQ       | Construction Mitigation and Air Quality                                             |
| CN         | Construction (TIP Phase)                                                            |
| CY         | Calendar Year                                                                       |
| DES#       | Designation Number                                                                  |
| FAST Act   | Fixing America's Surface Transportation Act                                         |
| FHWA       | Federal Highway Administration                                                      |
| FTA        | Federal Transit Administration                                                      |
| FY         | Fiscal Year                                                                         |
| HSIP       | Highway Safety Improvement Program                                                  |
| IJA        | Infrastructure Investment and Jobs Act                                              |
| INDOT      | Indiana Department of Transportation                                                |
| LPA        | Local Public Agency                                                                 |
| MAP-21     | Moving Ahead for Progress in the 21 <sup>st</sup> Century Act                       |
| MPA        | Metropolitan Planning Area                                                          |
| MPO        | Metropolitan Planning Organization                                                  |
| MTP        | Metropolitan Transportation Plan                                                    |
| NHFP       | National Highway Freight Program                                                    |
| NHS        | National Highway System                                                             |
| PE         | Preliminary Engineering (TIP Phase)                                                 |
| PL Funds   | Planning Funds                                                                      |
| RR         | Railroad (TIP Phase)                                                                |
| RW         | Right-of-way (TIP Phase)                                                            |
| SAFETEA-LU | Safe, Affordable, Flexible, Efficient Transportation Equity Act: A Legacy for Users |
| SHSP       | Strategic Highway Safety Plan                                                       |
| SRTS       | Safe Routes to School                                                               |
| STBG       | Surface Transportation Block Grant                                                  |
| STIP       | Statewide Transportation Improvement Program                                        |
| TA         | Transit Alternatives                                                                |
| TAC        | Transit Advisory Committee                                                          |
| TAMP       | Transportation Asset Management Plan                                                |
| TAM Plan   | Transit Asset Management Plan                                                       |
| TC         | Technical Committee                                                                 |
| TIP        | Transportation Improvement Program                                                  |
| UPWP       | Unified Planning Work Program                                                       |
| UT         | Utilities (TIP Phase)                                                               |

## Appendix D: Performance Measures and Targets

The FHWA and FTA Transportation Performance Management framework (23 U.S.C. § 150 (b)) includes seven national goals, as follows:

1. *Safety*: To achieve a significant reduction in traffic fatalities and serious injuries on all public roads.
2. *Infrastructure Condition*: To maintain the highway infrastructure asset system in a state of good repair.
3. *Congestion Reduction*: To achieve a significant reduction in congestion on the National Highway System.
4. *System Reliability*: To improve the efficiency of the surface transportation system.
5. *Freight Movement and Economic Vitality*: To improve the national freight network, strengthen the ability of rural communities to access national and international trade markets, and support regional economic development.
6. *Environmental Sustainability*: To enhance the performance of the transportation system while protecting and enhancing the natural environment.
7. *Reduced Project Delivery Delay*: To reduce project costs, promote jobs and the economy, and expedite the movement of people and goods by accelerating project completion through eliminating delays in the project development and delivery process, including reducing regulatory burdens and improving agencies' work practices.

The current Metropolitan Transportation Plan (MTP), adopted by the CAMPO Policy Board on July 13, 2026, includes a section on performance measures and targets (pages 31-33) with goals and objectives (pages 22-30) including key performance indicators. In accordance with MAP-21 and FAST Act requirements, INDOT, CAMPO, and ColumBUS Transit are required to conduct Performance Based Planning and Programming based on the national goals, through the activities listed below. Coordination in setting performance measures and targets takes place through the Indiana MPO Council meetings.

- Tracking performance measures
- Setting data-driven targets for performance measures
- Selecting projects to contribute towards meeting the targets
- Developing plans
- Monitoring, evaluating, and reporting progress



## Appendix E: Cost Allocation Certification

This is to certify that I have reviewed the indirect cost allocation plan proposal submitted herewith and to the best of my knowledge and belief:

1. All costs included in the proposal for Calendar Year 2027 to establish billing or final indirect cost rates are allowable in accordance with the requirement of the grant(s), contract(s), and agreements(s) to which they apply and the provisions of the Code of Federal Regulations, Chapter II Part 200 (2 CFR 200).
2. Unallowable costs have been adjusted for in allocating costs and indicated in the cost allocation plan.
3. This proposal complies with the requirements and standards on lobbying costs for OMB Circular A-122 or Federal Acquisition Regulations (FAR), Part 31, where such cost principles are applicable to the award.
4. All costs included in this proposal are properly allocable to Federal Awards on the basis of a beneficial or causal relationship between expenses incurred and the agreements to which they are allocated in accordance with the applicable requirements. Further, the same costs that have been treated as indirect costs have not been claimed as direct costs. Similar types of costs have been accounted for consistently and the Federal Government will be notified of any significant accounting changes affecting the direct cost rate.

Subject to the provisions of the Program Fraud Civil Remedies Act of 1986 (31 U.S.C. 3801 et. seq.), the False Claims Act (18 U.S.C. 287 and 31 U.S.C. 3729), the False Statement Act (18 U.S.C. 1001); I declare that, to the best of my knowledge, the foregoing is true and correct.

Authorized Official:



Ashley E. Beckort, CAMPO Manager

Date: August 6, 2026

Organization: Columbus Area Metropolitan Planning Organization

## Appendix F: Cost Allocation Plan Approval Letter



### INDIANA DEPARTMENT OF TRANSPORTATION

100 North Senate Avenue  
Room N758-TP  
Indianapolis, Indiana 46204

PHONE: (317) 232-5485

**Mike Braun, Governor**  
**Lyndsay Quist, Commissioner**

August 6, 2026

Ashley Beckort, Director  
Columbus Area Metropolitan Planning Organization  
123 Washington Street  
Columbus, IN 47201

Dear Ms. Beckort,

INDOT has reviewed the CY 2027 Cost Allocation Plan presented by Columbus MPO for the period of January 1, 2027 through December 31, 2027.

In accordance 2 CFR 200.331, the Indiana Department of Transportation (INDOT), acting as the pass-through entity for the Federal Highway Administration (FHWA) approved the following indirect and fringe rates which will be monitored with respect to your Unified Planning Work Program Grant. Please include a copy of this letter in your CY 2027-2028 UPWP Final document for future reference. Should the indirect rates change during the CY 2027 grant period, please provide the revised information for re-approval and inclusion of the new rate letter as modification/inclusion in your UPWP Appendix. The approved rates are as follows:

|          |        |
|----------|--------|
| Fringe   | 89.54% |
| Indirect | 11.00% |

Please feel free to contact me if you have any questions or concerns regarding these rates.

Sincerely,

A handwritten signature in blue ink, appearing to read "Emmanuel I. Nsonwu".

Emmanuel I. Nsonwu  
Transportation Planner  
Technical Planning & Programming Division  
Indiana Department of Transportation

CC: E. Tait  
P. Story  
R. Nunnally  
C. Seely  
J. Mitchell  
File

[www.in.gov/indot](http://www.in.gov/indot)  
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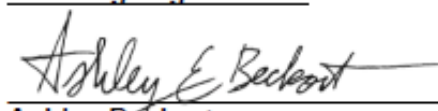
## Appendix G: Planning Process Certification

### TRANSPORTATION PLANNING PROCESS CERTIFICATION – Calendar Year 2027

In accordance with 23 CFR 450.336, the Indiana Department of Transportation and the Columbus Area Metropolitan Planning Organization hereby certify that the transportation planning process is addressing the major issues in the metropolitan planning area and is being conducted in accordance with all applicable requirements of:

1. 23 U.S.C. 134, 49 U.S.C. 5303, and 23 CFR part 450.300;
2. Sections 174 and 176(c) and (d) of the Clean Air Act, as amended (42 U.S.C. 7504, 7506(c) and (d)) and 40 CFR part 93;
3. Title VI of the Civil Rights Act of 1964, as amended (42 U.S.C. 2000d-1) and 49 CFR part 21;
4. 49 U.S.C. 5332, prohibiting discrimination on the basis of race, color, creed, national origin, sex, or age in employment or business opportunity;
5. Section 1101(e) (8) of the Infrastructure Investment and Jobs Act (IIJA) and 49 CFR part 26 regarding the involvement of disadvantaged business enterprises in DOT funded projects;
6. 23 C.F.R. part 230, regarding the implementation of an equal employment opportunity program on Federal and Federal-aid highway construction contracts;
7. The provisions of the Americans with Disabilities Act of 1990 (42 U.S.C. 12101 et seq.) and 49 CFR parts 27, 37 and 38;
8. The Older Americans Act, as amended (42 U.S.C. 6101), prohibiting discrimination on the basis of age in programs or activities receiving Federal financial assistance;
9. Section 324 of title 23 U.S.C. regarding the prohibition of discrimination based on gender; and
10. Section 504 of the Rehabilitation Act of 1973 (29 U.S.C. 794) and 49 CFR part 27 regarding discrimination against individuals with disabilities.

**Columbus Area Metropolitan  
Planning Organization**

  
\_\_\_\_\_  
Ashley Beckort

**CAMPO Manager**  
\_\_\_\_\_  
Title

August 17, 2026  
\_\_\_\_\_  
Date

**Indiana Department of Transportation**

\_\_\_\_\_  
Roy S. Nunnally  
**Director, INDOT**  
**Technical Planning & Programming**  
\_\_\_\_\_  
Title

\_\_\_\_\_  
Date

## **Appendix H: FHWA Approval Letter**